

Halesowen College Annual Report and Financial Statements

**For the year ended 31
July 2024**

Report of the Members of the Corporation and
Financial Statements for the period 1 August
2023 to 31 July 2024

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HALESOWEN COLLEGE REFERENCE AND ADMINISTRATIVE DETAILS

Corporation Members as at 31 July 2024

Joanne Chilton (Chair)
Jacquie Carman (Principal and CEO)
Aisha Benachour
Shabir Chagan
Lee Smart (Staff)
Sarah Dawson
Chloe Naughton (Student)
Stuart Fisher
Mark Hammond (Co-optee)
Andrew Hanson
Tiffany Harvey-Pallent
Ian Hughes
Alison Jarrett
Helene Jones (Vice Chair)
Gail Rothnie
Raj Joshi
Joanne Rouse
Anna Sutton
Mark Sterling
Kate Taylor

Clerk

Jennifer Sunter

Further information on the Corporation is provided on pages 26 to 27 of this document.

Principal and Registered Office

Whittingham Road
Halesowen
B63 3NA

Senior Management Team

Key management personnel are defined as senior post holders and were represented by the following in 2023/24:

- Jacqueline Carman (Principal and Chief Executive Officer/Accounting Officer from 1 August 2023)
- Joanne Williams Deputy Principal and Deputy Chief Executive Officer
- Andrew Woodford (Chief Finance Officer and Vice Principal from 16 October 2023)

Professional Advisers**External Auditors**

Bishop Fleming
1-3 College Yard
Worcester
WR1 2LB

Bankers

Lloyds Bank
Corporate
2nd Floor
125 Colmore Row
Birmingham
B3 3SF

Internal Auditors

RSM 10th Floor
103 Colmore Row
Birmingham
B3 3AG

Solicitors

Shakespeare Martineau
No 1 Colmore Square
Birmingham
B4 6AA

STRATEGIC REPORT

Objectives and Strategy

The governing body present their annual report together with the financial statements and auditor's report for Halesowen College for the year ended 31 July 2024.

Legal Status

The Corporation was established under the Further and Higher Education Act 1992 for the purpose of conducting Halesowen College. The College is an exempt charity for the purposes of Part 3 of the Charities Act 2011. The Corporation was incorporated as Halesowen College. Halesowen College has one wholly owned subsidiary company, Halesowen College Enterprises Limited; Company number 2790416. This Company is limited by shares and Halesowen College own both £1 ordinary shares issued. Along with other FE Colleges, in November 2022 the Office for National Statistics reclassified Halesowen College as being within the public sector.

Mission, Vision, Strategy and Objectives

Halesowen College is working through a period of positive change and has adopted a transformation strategy for 2023/24 which will continue to be implemented into 2024/25. A new principal took up post in August 2023 and the College is focused on the future and it will meet the needs of students, employers and the community more widely. In August 2023 the College launched a new strategic plan with refocused purpose and value and a clear vision "to be exceptional". The new strategic direction is a response to the need to support the skills agenda, an ambition for growth of high quality provision, a continuous improvement in the quality of teaching alongside the imperative to maintain financial resilience.

Our purpose is that through the delivery of exceptional education and development of skills, we will positively transform lives and shape futures.

Our strategic objectives are to provide:

- an impactful, inclusive and broad curriculum to meet the needs of learners and address the skills deficit.
- exceptional quality of education which inspires students to learn, flourish and succeed.
- a physical and digital estate which are visionary and provide motivational environments in which to learn.
- to maintain financial sustainability and resilience to invest in our environment and excellence in education.
- to be known for exceptional education, support, skills development and positive impact – a reputation that we proudly uphold.

Our strategic vision will be delivered by staff who are:

- valued and supported
- inclusive and welcoming
- innovative and motivational
- passionate about learning and student success

and most importantly proud to work at Halesowen College.

College values have been clarified and staff and students were asked to identify the words that best describe Halesowen College. Following this the Corporation approved the College Values to be:

- Inclusion
- Care
- Ambition
- Respect

As part of the strategic planning process, the College has a range of key plans including; teaching and learning; curriculum; digital; and estates, alongside a risk management framework and financial plans all of which are regularly reviewed and adjusted in line with prevailing conditions.

The Corporation monitors the performance of the College against its strategic objectives with the Senior Leadership Team and other senior colleagues through updates provided to each meeting of the Board and through the established committees. Measurable annual targets covering all key aspects of College activities are established and monitored. It is a fundamental responsibility of the Corporation to approve the Quality Strategy and the College has an accountability cycle to set and monitor targets and standards and ensure continuous improvement. The College's approach to self-assessment is rigorous and reflects the Ofsted model. The College operates on an annual cycle corresponding with the academic year which involves a complex combination of processes to achieve institutional success against internal and external benchmarks and KPIs. The College has published its Accountability Agreement and has ensured the skills agenda is firmly in place.

Throughout the period of its Strategic Plan, it is essential that the attainment of priorities is kept under scrutiny to ensure that the College achieves its full potential and flexes its approach to encompass unexpected events. Priorities will be continuously reviewed through the planning and accountability cycle and to inform the Annual Plan.

The College operates on a committee structure. This approach ensures key issues affecting the delivery of the strategy and associated risks are addressed by the relevant committee to ensure thorough oversight. This is based on items falling within the risk framework set out in the plan and emerging developments. In addition to the Audit Committee, which is a statutory requirement, the College operates, a Finance and Resources; Students, Curriculum and Quality and Remuneration Committees. Given the importance of people to the College's success, the Corporation has also established a Personnel Committee.

The Finance and Resources Committee has a remit including recommending to Corporation the budget, estates strategy, cash management framework and financial targets. It also considers funding with HR policies and strategies now referred to the Personnel Committee. The Students, Curriculum and Quality Committee monitors standards of provision, receive reports on stakeholder views, recommend to Corporation curriculum targets, the self-assessment report and the quality improvement plan and oversee equality, diversity and safeguarding arrangements.

This Committee structure allows a more detailed discussion to ensure adequate challenge and support for the Senior Leadership Team and facilitate continued high standards at Halesowen College. The Corporation has undertaken an external review of governance in 2023/24, recommendations from this are actioned to ensure the very best governance practice.

The College has continued to review the curriculum offer to respond to employer, student and community need whilst being mindful of the West Midlands Combined Authority (WMCA) and other local priorities. T levels have been introduced in five areas, with more planned, pending the outcome of discussions on curriculum reform which were temporarily paused when the Labour government came into power.

In previous years, academic performance has been severely impacted by student mental health fragility, gaps in education and levels of attendance. These challenges are still hugely impacting the student body but pleasingly 2023/24 saw a strong positive shift in retention, pass and achievement in most study modes. High level retention, pass and achievement rates by provision type are shown in the table below.

Overall retention rate was 91.33%, pass 91.61% and achievement 83.67%. This can be broken down as follows:

| | | Retention Actual | Pass Actual | Achievement Actual |
|--------------|---------------|-------------------------|--------------------|---------------------------|
| 16-18 | Main Aim | 91.79% | 94.31% | 86.57% |
| 16-18 | All Aims | 91.20% | 93.79% | 85.54% |
| 19+ | Main Aim | 92.50% | 90.24% | 83.47% |
| 19+ | All Aims | 91.60% | 84.29% | 77.21% |
| 16-18 | English Resit | 89.06% | 91.97% | 81.90% |
| 19+ | English | 85.95% | 63.81% | 54.85% |
| 16-18 | Maths Resit | 90.57% | 93.18% | 84.39% |
| 19+ | Maths | 91.08% | 66.28% | 60.37% |

The College has demonstrated an increase in headline achievement and compared to the NART (National benchmark) the provision for 16-18 level three is strong and this is the largest area of delivery for the College.

The College was subject to an Ofsted inspection in September 2023 and overall effectiveness was assessed as "Good". The recommendations made were reflective of the College's self-assessment and the 2023/24 Quality Improvement Plan has incorporated the Post Inspection Action Plan.

The College has secured an FE Capital Transformation Fund grant to part support the refurbishment of Shenstone House creating a centre of excellence for Health, Healthcare Science and Care. Given increasingly buoyant student numbers, the College has also acquired a 999 year lease on an additional building, Trinity Point, refurbishment of which took place in 2023/24 with learners taking up residence from September 2024. The College is working with the Local Authority on Levelling Up, through a project which would see a new College building in the Town Centre, though this project has been put on hold pending approval of all Levelling Up projects by the new Labour government. The College has an approved estates strategy in place, which will ensure that the College has a purposeful estate to respond to current and future business needs and utilises its current strong financial base to invest in the pursuance of excellent learning and teaching for all as well as first class facilities for learners and staff. Reclassification of colleges into the public sector has removed the College's ability to draw down loan finance, this could pose a risk to the estates strategy.

In terms of our community, the College has retained its Leaders in Safeguarding accreditation and continues to offer an expertly managed service which is effective and valued by learners. The recruitment and retention of staff continues to be one of the highest risks for the College, however, with the exception of a small number of areas, the College has been able to recruit the necessary staff to deliver the 2024/25 curriculum offer without the use of agency staffing. With the new strategic direction, staff morale levels are much improved as highlighted by the annual staff survey. Communication frameworks have been strengthened and the College has successfully launched a new HR Strategy focussing on the 3 Halesowen W's: Wages; Workload; and Wellbeing. The strategic objectives to support the aim of recruiting, retaining and developing the best staff and, the wellbeing of the College community continue to be important priorities for the year ahead.

The targets for finance reflect the standards currently required by the ESFA to sustain good financial health and this is forecast to be achieved for 2024/25. Seeking opportunities for income diversification and managing the balance between efficiency and quality are core considerations in the increasingly challenging financial climate. A Bidding Group launched in 2024/25 will have the remit of increasing income opportunities, leading to income diversification.

In terms of reputation, the College has conducted a successful rebranding exercise and increased its presence through various local, regional and national groups. Social media coverage and followers are significantly greater than at any time in the College's history.

Financial Objectives

As stated above, in order to assist the College in achieving its strategic objectives, the Corporation sets annual financial targets which are coterminous with those financial objectives set out in the College's Strategic Plan. The purpose of setting and monitoring such objectives is to establish limits within which the College can operate and achieve its overarching strategies. The College regularly compares its performance against sector benchmarks and has developed a set of key performance indicators, which focus on the core areas of activity. It is helpful to review actual performance against plan and to review the targets. The College's monthly management accounts pack ensures financial performance is clearly communicated, performance against target is highly visible and sensitivity analysis is explored. The Corporation consider targets for the year ahead to ensure that they remain appropriate; achievable yet challenging. The Finance and Resources Committee advise the Corporation on financial targets. A longer term set of aims preserves the financial profile of the College ensuring that the organisation remains a going concern and is sufficiently robust to achieve its strategic objectives. It is useful to compare College achievement with those of equivalent institutions and to monitor trends over time. Targets and effective financial management have been established to ensure liquidity, profitability/viability, constraint of costs and gearing. The College is mindful that the ESFA have a new model to evaluate financial health and will update targets as necessary.

The key performance indicators for Halesowen College in 2023/24 were as follows:

Liquidity

A current ratio of at least 2 (actual 1.60) [2022/23 actual 2.68]. Whilst the College current ratio target has not been met, this still represents strong performance for the College against the FE Commissioner sector benchmark of 1.4, particularly during a period of unprecedented self-funded capital development.

Cash days in hand greater than 75 (actual 67.95) [2022/23 actual 178.75]. Again, this is reflective of the self-funded capital programme that the College has embarked on and puts the College performance far in excess of the FE Commissioner target of greater than 25 cash days.

Profitability/Viability

Earnings before interest, taxation, depreciation and amortisation (EBITDA) as a percentage of income to exceed 8% (Standard version) (Actual 5.84 %) [2022/23 actual 8.17%], and 5.50% (Education version) (Actual 3.87%) [2022/23 actual 6.19%]. It should be noted that, in light of emergent conditions during the year, the College revised down its Educational EBITDA target to 3.78% so slightly over-achieved against the revised target.

Performance ratio is the adjusted operating surplus (adjusted for pension adjustments and depreciation) divided by income less deferred capital grant release and had a College target of 6% (Actual 5.23%) [2022/23 actual 7.11%], again significantly ahead of the FE Commissioner benchmark of >1.

The financial health grade from the ESFA was Good as forecast throughout the year [2022/23 Outstanding].

Gearing

Gearing is a term describing a financial ratio that compares reserves to borrowed funds. Gearing is a measure of financial leverage, demonstrating the degree to which activities are funded by College funds versus those of a creditor. A high gearing ratio represents a high proportion of debt to equity, and a low

gearing ratio represents a low proportion of debt to equity. As such a high gearing ratio is indicative of a great deal of leverage, where debt is being used to pay for its continuing operations. In a period of downturn, such organisations may have difficulty in meeting their debt repayment schedules which would have a range of adverse consequences; ultimately bankruptcy. A low gearing ratio may be indicative of conservative financial management but would also indicate that the College cannot afford to become over-extended in a period of on-going financial challenge and decreasing surplus.

The College's gearing ratio should be no more than 15% gap. (Actual 5.95% excluding defined benefit obligations) [2022/23 actual 6.78% excluding defined benefit obligations].

The College's debt charges should be no higher than 2.5% of income and be reflective of the level of borrowing (Actual 0.37%) [2022/23 actual 0.35%].

Total borrowing as a percentage of income should be less than 15% (Actual 5.60%). [2022/23 actual 6.93%].

The College has not breached any loan covenants in 2023/24 [2022/23 loan covenants not breached].

Constraint of Costs

The College's pay bill (excluding past service costs and impact of FRS102 pension adjustments) should be met within 63% of income (excluding the release of deferred capital grants) after accounting for extraordinary items (Actual 60.50%) [2022/23 actual 59.81%]. There continues to be significant pressure on the pay budget given increases in pension costs and national living wage. Looking forward the College is under pressure to make a pay award which is reflective of the level of inflation and meets the AoC 2.5% recommendation, this recommendation is not funded and falls short of the schools' recent 5.5% pay settlement, further increasing the gap between Further Education and teacher's salaries.

The year-on-year percentage increase in pay must be consistent with the inflationary pay award, projected incremental drift and approved volume changes (after accounting for FRS102 pension adjustments). This was achieved [2022/23 this was achieved].

The year-on-year percentage increase in non-pay (excluding depreciation) must be consistent with the inflationary price increases and approved volume changes. This was achieved.

Changes in Levels of Activity

The year-on-year change in income should be determined annually based on financial projections. Expenditure levels should be maintained within the income figure to maintain the budgeted surplus.

RESOURCES

In accordance with the reporting requirements as set out in the FE HE SORP, this section provides disclosure of resources (tangible, financial, people and reputational).

The College has a range of resources that it can deploy in pursuit of its strategic objectives. Tangible resources include the main College sites of Whittingham Road, Coombs Wood, Shenstone House and Trinity Point. The College has £33.479m of net assets [2022/23 -£33.196m] and long term creditors of £13.938m [2022/23 - £14.606m].

The College recorded 6,960 funded students in 2023/24 [2022/23 - 6,437]. The student population included 4,947 16-18 study programme learners [2022/23 - 4,616], 151 apprentices [2022/23 45], 280 higher education students [2022/23 -285] and 1,582 adult learners studying FE qualification or an economic course [2022/23 -1,479].

The College employs 416.45 [2022/23 -396.69] people (expressed as full-time equivalents), of whom 262.30 [2022/23 -250.90] are teaching staff. Halesowen College Enterprises employs 41.11 FTE [2022/23 -40.01 FTE] so collectively the group employs 457.56 FTE [2022/23 - 436.70 FTE].

The College has a good reputation locally and nationally. Maintaining a quality brand is essential for the College's success in attracting students and developing external relationships. The College aims to ensure marketing and promotional activities are positively managed to further enhance this excellent reputation and emphasise positive messages.

The College was last inspected by Ofsted in September 2023 and was judged to be "Good". Halesowen College is also an accredited College of Sanctuary and has been re-awarded Leaders in Diversity status and is a Leader in Safeguarding.

STAKEHOLDERS

Halesowen College has many stakeholders including:

- Students (current, past and future)
- Education sector funding bodies including ESFA, DfE and Office for Students
- FE Commissioner
- Staff
- Employers
- Local Authorities
- Local Enterprise Partnerships
- West Midlands Combined Authority
- The local community
- Other FE institutions
- HE institutions
- Trade unions
- Professional bodies
- Local schools
- Subcontractors

The College recognises the importance of these relationships and engages in regular communication through digital methods and by face-to-face meetings.

Public Benefit

Halesowen College is an exempt charity under the Part 3 of the Charities Act 2011 and is regulated by the Secretary of State for Education. The members of the Governing Body, who are trustees of the charity, are disclosed on pages 24 to 25.

In setting and reviewing the College's strategic objectives, the Governing Body has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The College adjusts its courses to meet the needs of local employers. The College is committed to providing information, advice and guidance to the students it enrolls and to funding suitable courses for as many as possible irrespective of their educational background. The College wishes to be recognised as a charity and therefore must demonstrate, explicitly, that all aims are for the public benefit.

The College first adopted a Public Benefit Statement in April 2013 which has since been reviewed annually. In delivering its stated purpose, the College provides identifiable public benefits through the advancement of education to in excess of 5,000 students including those with an Education Health Care Plan (EHCP) and those with high needs. The College provides courses without charge to learners aged 16-18, those who are unemployed or on low incomes and adult learners benefitting from academic entitlement, WMCA local flexibilities and/or taking English and Maths courses.

The College adjusts its courses to meet the needs of local employers and provides training to over 100 apprentices. The college is committed to providing information, advice and guidance to the students it enrolls and to finding suitable courses for as many students as possible regardless of their educational background.

Halesowen College demonstrates:

- High quality teaching
- Widening participation and inclusion
- Excellent progression for students to employment, apprenticeship or further/higher education
- Outstanding student support
- Effective relationships with employers and the local community
- Links with WMCA and Chamber of Commerce
- A relevant curriculum which has impact and meets the needs of stakeholders.

The College is accountable to its learners, the wider community it serves and other stakeholders; adding value to the social, economic and wellbeing of the community it serves.

The provision at Halesowen College meets the public benefit principles in as much as there are identifiable benefits to the significant sections of the public.

The purpose of the College is the delivery of high quality education and training that maximises student opportunities and success. This will be achieved through a framework to:

- design and promote services to fulfil clients' requirements and needs;
- provide a wide range of high quality learning programmes;
- ensure that the College actively seeks to improve quality, efficiency and effectiveness in all its activities.

Each year the Corporation formally reviews its activities to ensure that they meet the public benefit definition and that they are within its powers. No issues of concern have been identified.

DEVELOPMENT AND PERFORMANCE

Financial Results

The Group generated a surplus before other gains and losses and the FRS 102 pension adjustments of £283,000 (2022/23 surplus of £449,000); with total comprehensive income of £283,000 (2022/23 £6,937,000). This was in accordance with budget and financial targets.

The College received 86.29% [2022/23 87.27%] of its total income for 2023/24 as grants from funding bodies, most notably from the Education and Skills Funding Agency for 16-18 provision.

The College continues to have a good level of financial health despite the mounting challenges of rising inflation and the increasing costs of pay. It is forecast that financial health, particularly cash balances, will improve once the current level of significant self-funded capital works completes.

Cashflows and Liquidity

Operating cash inflow is strong. Back in 2006/07 the College consolidated its borrowing; with additional borrowing of £1.25m drawn in March 2009 at a fixed rate of 5.5%, £1.25m drawn in November 2010 at a variable rate of 1.50% above LIBOR and £1.32m drawn in August 2011 at a variable rate of 1.5% above LIBOR. The loans moved from LIBOR to SONIA in 2022. The College had arranged a new borrowing facility of up to £2.1m with NatWest in order to support the costs of Trinity Point however, due to the constraints arising from the reclassification as a public sector organisation with regard to borrowing, draw down of this loan was not possible putting a strain on College cash balances.

In 2023/24 net cashflow from operating activities is £320,000 net outflow [2022/23 - £1,917,000, net inflow] and the movement in cash in the period is a decrease of £9,137,000 [2022/23 - £683,000 also decrease].

In 2023/24 the College used a significant portion of its cash reserves to acquire the lease and refurbish Trinity Point, £10.183m. Ongoing investment strategy will continue to impact on future cashflows in the short-term.

In order to provide the required security for the former LEP grant, Walsall Council, the accountable body have a charge over property and loans are secured against cash balances.

Currently the College has a relatively strong liquidity position and has no concerns regarding solvency.

The size of the College's total borrowing and its approach to interest rates has been calculated to ensure a reasonable cushion between the total cost of servicing debt and operating cashflow. During the year this margin was comfortably exceeded.

The College is fully compliant with all loan covenants at present.

Reserves

The Group has accumulated total reserves of £33,479,000 of which £32,028,000 relates to general reserve (excluding pension reserve), and cash balances of £3,918,000 (and short-term investments which can be liquidated of £2,704,000). Retention of reserves are in accordance with the approved policy.

The College's cash and investments includes cash security to secure the loans held with NatWest bank. These loans were previously secured against property, but the Whittingham Campus is now held as security for Walsall Council for a growth fund capital grant provided by the Black Country Local Enterprise Partnership. This grant may be repayable should output targets not be achieved.

Developments

Tangible fixed asset additions during the year amounted to £8,876,000. This was split between land and buildings acquired (incorporating work in progress) of £7,639,000 and equipment purchased of

£1,237,000. The work in progress amounted to £923,000. This is in respect of the Hair and Beauty area refurbishment at Whittingham Road and Shenstone House refurbishment.

Sources of Income

The Group has significant reliance on the education sector funding bodies for its principal funding sources, largely from recurrent grants. In 2023/24 the funding body provided 86.29% of the group's total income.

Group Companies

The College has one wholly owned subsidiary company, Halesowen College Enterprises Limited (HCE). The principal activities of HCE are the provision of retail outlets offering students a range of prepared hot and cold foods, drinks, snacks and Starbucks coffee plus provision of cleaning and janitorial services to Halesowen College. The Company also deals with for-profit activities such as room hire, bespoke training, the sale of study aids and other retail goods. HCE has transferred under Gift Aid all surplus generated to Halesowen College.

The company has returned to a full trading model following the challenges of the Covid pandemic and in the current year has realised a surplus of £51,639 [2022/23 £10,099] which is in accordance with budget.

FUTURE PROSPECTS

Developments

The College continues to invest in its facilities. The refurbishment of Whittingham Road has created high quality teaching and learning spaces and has allowed the College to develop its academic, vocational and apprenticeships pathways in priority areas which are aligned to the demands of the local and regional economies. Looking ahead the College has successfully bid for capital funds from the FE Capital Transformation Fund to remodel Shenstone House as a centre of excellence for healthcare science, this grant will fund £2.6m of the £5.5m project. The College has a revised estates strategy to support the new strategic plan which included the purchase of a new campus, Trinity Point which will be a centre for Digital Technologies and Media, opening at the start of the 2024/25 academic year.

Financial Plan

Despite financial challenges including, increasing costs of pay, in particular national living wage and LGPS pension, the College has Good financial health. The Corporation approved this financial plan in July 2024 and the budget setting policy had a comprehensive section on risk and scenario planning. The plan fully incorporated all sources of income and expenditure and sets the financial objectives for 2024/25 and beyond. The financial plan submitted in July 2024 will be revised in the Autumn term to take into account growth in ESFA 16-19 learner numbers, together with other emerging issues.

Treasury Policies and Objectives

Treasury management considers the College's cashflow, its banking, money market and capital market transactions; the effective control of the risk associated with those activities; and the pursuit of optimum performance consistent with those risks.

The College has a separate treasury management policy in place.

The College now has facility to lodge investments with four banks.

- NatWest
- Barclays
- HSBC
- Lloyds

The College worked with NatWest to transfer its loans from LIBOR to SONIA (Sterling Overnight Index Average) which is an alternative risk-free rate as LIBOR ceased on 31 December 2021. This is an industry wide change driven by the regulators. The College has not experienced any financial impact of the change as the switch was not designed to create advantage for either borrower or lender and as such a credit adjustment spread was added to minimise any value transfer.

Going Concern

Halesowen College currently has good financial health and a relatively strong liquidity ratio. The Corporation is provided with information to support the assurance of financial resilience and considers that the College has adequate resources to continue in operational existence for the foreseeable future and for this reason, it continues to adopt the going concern basis in preparing the financial statements. There do however continue to be challenges ahead, increases in funding rates are significantly below inflation and with a change in government, it is as yet unclear if there will be any financial support for colleges. The College is also under pressure to make a meaningful pay award in line with the AoC recommendation and schools' settlement. The Trade Unions are seeking a 10% pay award which is not economically viable. The AoC has recommended a 2.5% pay award for 2024/25 which is in excess of the 1.89% rise in study programme funding – meaning if the College were to adopt this, the unfunded balance would have to be paid from reserves. Nonetheless, to avoid key risks of failure to recruit and retain staff, the College must endeavour to continue to offer an attractive salary alongside favourable terms and conditions. High pension costs and the impact of further rises to the National Living Wage further create cost pressures in the budgetary model. However, the College approaches these challenges from a position of reasonable financial strength.

The activities of the Group, together with the factors likely to affect its future development and performance, are set out in this Strategic Report. The financial position of the Group, its cash flow, liquidity and borrowings are described in the Financial Statements and accompanying Notes. The Group has £1,784,000 (2023: £2,101,000) of loans outstanding with banks on terms negotiated in 2006 with the four loans being secured by a charge on Group cash. Of this, all but £335,000 is due for repayment after July 2025, with a similar level in the financial year to July 2026 and these repayments are fundable by the strong cash position at the year end and forecast cashflows across the period. The Group's forecasts and financial projections indicate that it will be able to operate within this existing facility for the foreseeable future.

Enrolments for the 2023/24 financial year demonstrated growth which resulted in a larger ESFA 16-18 study programme contract for 2024/25 through the lagged funding model. A further growth in learner numbers into 2024/25 together with ambitious Adult Learning and estates plans has helped the College to forge its position in the educational landscape of the Black Country and Birmingham. The subsidiary company, Halesowen College Enterprises Limited, has faced more challenging times with significantly increasing staff costs which are difficult to pass on to the company's main customers, College learners. However, this will not have a material effect on the view of the Group overall as a going concern. The College pledged its support to the subsidiary to enable it to continue to operate for at least the period to 31 January 2025. Going forward, the College will continue to put a DfE approved Letter of Support in place confirming that it will not call in the outstanding liability until the Company is holding sufficient resources to repay the liability. The subsidiary has realised a profit in 2023/24.

The College is confident that bank covenants can be met and hence will not have any impact on the going concern evaluation.

Accordingly, the Group has a reasonable expectation that despite the risks outlined above, it has adequate resources to continue in operational existence for the foreseeable future, being at least 12 months from the approval of the financial statements and for this reason will continue to adopt the going concern basis in its preparation of its Financial Statements.

Reserves Policy

The Corporation on behalf of Halesowen College reviews the levels of reserves monthly as part of the management accounts review. The College is dependent on agency funding from the ESFA and to a lesser extent the WMCA and Office for Students. The College must ensure sufficient reserves to sustain good financial health to support the achievement of its strategic objectives. Ongoing investment will provide an outstanding learning experience and allow the College to sustain/grow its market share.

The reserves policy of Halesowen College is to maintain sufficient levels of reserves to enable operating activities to be maintained, taking account of potential risks and contingencies that may arise from time to time. The policy is reviewed annually by the Corporation.

Reserves are that part of the College's unrestricted funds that is freely available to spend on any allowable purposes. This definition excludes restricted income funds and endowment funds, although holding such funds may influence this reserves policy. Reserves will also normally exclude tangible fixed assets held for the College's use and amounts designated for essential future spending.

Any restrictions on the use of the funds must be explained to the Corporation. Budgets and future plans need to be considered, in particular any uncertainty over future income or the risk of unexpected expenditure.

Reserves are held to help the College operate effectively.

Charity law requires any income received by a charity (including an exempt charity) to be spent within a reasonable period of receipt. The College must hold a level of reserves which is coterminous with the financial targets established annually.

The current level of reserves is in line with this policy.

Streamlined Energy and Carbon Reporting

The College is committed to reducing its carbon emissions and has set objectives in the new strategic plan. The plan specifies that we will implement the FE climate Action Plan and embed “green” ways of working across all activities and the estate.

In order to drive forward this agenda, the College has set up an environmental working group and a new environmental strategy has been approved by the Corporation.

The College’s greenhouse gas emissions and energy use for the period are set out below:

| UK Greenhouse gas emissions and energy use data for the period | Year Ended31 July 2024 | Year Ended31 July 2023 Restated * |
|---|-------------------------------|--|
| <u>Scope 1 emissions in metric tonnes CO2e</u> | | |
| Gas consumption | 347.07 | 352.81 |
| Owned transport | 0.98 | 1.23 |
| Total | 348.05 | 354.04 |
| <u>Scope 2 emissions in metric tonnes CO2e</u> | | |
| Purchased electricity | 474.26 | 396.27 |
| <u>Scope 3 emissions in metric tonnes CO2e</u> | | |
| Business travel in employee owned vehicles | 2.2 | 6.45 |
| Student Transport | 176.87 | 150.57 |
| Total gross emissions in metric tonnes CO2e | 1,001.38 | 907.33 |
| <u>Intensity ratio</u> | | |
| Metric tonnes CO2e per staff member | 1.28 | 1.35 |

* The 1 August 2022 to 31 July 2023 figures have been restated for actual usage in year.

Qualification and reporting methodology

The 2019 HM Government Environmental Reporting Guidelines have been used to collate this data alongside the GHG Reporting Protocol – Corporate Standard and the 2021 UK Government’s Conversion Factors for Company Reporting.

PRINCIPAL RISKS AND UNCERTAINTIES

The College has undertaken further work during the year to develop and embed the system of internal control, including financial, operational and risk management which is designed to protect the College's assets, reputation and financial stability.

The Risk Management Policy is subject to annual review and the Corporation has determined an overarching risk appetite, i.e. the amount of risk the College is prepared to accept, tolerate or be exposed to at any point in time. It is important to understand the level of acceptable risks. Looking at risk without considering any of the controls in place gives the level of inherent risk whereas to establish the residual risk the control environment and other mitigating factors must be taken into account. The overall risk appetite is set at balanced i.e.:

- Willing to consider a range of options and adapt strategic aims and devolved management structure to move the organisation forward.
- Prepared to make decisions where there is an element of risk, provided appropriate controls are in place.
- Innovation and systems development supported within overarching strategic objectives/ designated projects.
- Technological development encouraged to enhance quality and efficiency.
- Resources allocated to capitalise on developments and potential opportunities.
- Ability to respond to external factors and change over which the College has no or limited influence.

Risks are assessed using a 5 point scoring system for likelihood of occurrence and materiality. In order to derive the overall risk score these two numbers are multiplied together; for example a risk having a medium likelihood of occurrence but a significant impact would score 3 (medium) multiplied by 4 (significant) hence the overall risk score would be 12.

For a balanced risk appetite, the maximum risk score is 12.

For risks scoring 12 or more a risk plan is produced and any that have a net risk outside of the appetite a traffic light system of red and amber is applied. Red risks could present serious challenges for the College and must be monitored at the highest level with an appropriate level of scrutiny. The Corporation consider and accept such risks.

Based on the strategic plan and associated annual plan, a comprehensive review of the risks to which the College is exposed was undertaken. This identifies systems and procedures, including specific preventable actions which should mitigate any potential impact on the College. The internal controls are then implemented and the subsequent year's appraisal will review their effectiveness and progress against risk mitigation actions. In addition to the annual review, any risks which may arise as a result of a new area of work being undertaken by the College are considered. For all risks scoring 12 or more the sources of assurance are documented.

A risk register is maintained at the College level which is reviewed formally at least annually by the Audit Committee. Risks are also reviewed throughout the year. The risk register identifies and categorises the key risks, the likelihood of those risks occurring and their potential impact on the College. For significant risks the actions being taken to reduce and mitigate the risks are noted. Risks are prioritised using a consistent scoring system.

Following the completion of the 2023/24 risk register an action plan was produced to address key factors. This will be monitored via the Audit Committee. In addition, as part of the risk exercise relevant legislation is considered to ensure compliance.

Outlined below is a description of the principal risk factors that may affect the College. Not all the factors are within the College's control. Other factors besides those listed below may also adversely affect the College.

Risks Identified in the Risk Register

The key themes include competition, curriculum changes, increasing volume of students and digital security plus external factors.

Key themes can be summarised as follows:

- Failure to recruit and retain staff
- Inadequate accommodation
- Student attendance and retention
- Industrial relations
- Financial pressures
- Competition – need for effective marketing
- External factors – political, economic and social
- Mental health fragility and the demand for support
- Need to use digital technology vs cyber security
- Educational reform
- Artificial Intelligence

Curriculum Developments

Halesowen College has developed a broad and meaningful curriculum for all modes of learning to address the needs of learners, employers and the wider community. Methods of learning, teaching and assessment are under continuous review and development to ensure that the curriculum makes a positive contribution to the local economy/community and provides a valuable resource to local groups, organisations, individuals and employers. The College also aims to extend opportunities for students to follow personalised pathways which ensure they reach their full potential and take the next positive step. In 2023/24 the College has continued to respond to government priorities and the needs of local employers by developing apprenticeship standards introducing new study programmes most notably T Levels and offering a range of relevant options for adults. This links with the priorities identified by the WMCA through the Local Skills Improvement Plan (LSIP). This provides a framework for academic, vocational and technical pathways and presents significant challenge for the sector. The College successfully bid for LSIP funding which enabled investment in digital resources and equipment including CEDRIC, a refurbished double decker bus which allows digital resources and training to be delivered to local communities. There is regular review of the curriculum in order to ensure study programmes and apprenticeships continue to meet the needs of the learner and build the skills required by employers. This has been especially pertinent as the College seeks to upskill adults and aid employers to recruit to hard to fill vacancies and prepare young people for employment. This in turn ensures students secure sustainable employment or progress to a further course of study. English and Maths continue to be a priority for 16-18 study programmes and adult skills. Within the Black Country the percentage of people with no qualifications exceeds the national average.

The College has a digital plan which has invested in resources for learning using technology. Staff development has aided staff upskilling to effectively utilise digital technology. Work is currently underway to fully understand the risks and benefits of the use of Artificial Intelligence.

Recruitment to 16-18 provision draws from over thirty feeder secondary schools. Approximately 70% of students follow a vocational programme ranging from entry level to advanced programmes. Only 26% of the College intake comes from schools performing at or above the national level. Therefore, the College focuses on individual choice and puts in place high levels of support. There is an increased volume of students on an Education Health Care Plan. As a response to government priorities, the College has focused on improving standards of literacy and numeracy and employability skills and has introduced a 'Powerpack' of skills which are skills highlighted by employers as essential for employability. This powerpack will be delivered in the curriculum and students will collate a portfolio of evidence to be endorsed by the Black Country Chamber of Commerce. Work experience is a key part of vocational

study programmes.

The College has introduced T levels in Early Years Education, Health, Healthcare Science, Digital Technologies, Accountancy and Management and Administration with more planned in the Management and Healthcare Science areas.

The College has a statutory and moral responsibility for safeguarding including Prevent and, as part of this agenda, has introduced awareness as part of the tutorial framework alongside associated topics such as cyber safety. Appropriate filtering and monitoring systems and procedures are in place.

Across all areas clear progression pathways are in place and the College has developed courses to respond to the needs of individuals with mental health issues and those requiring training and employment skills. Links with universities provide additional options for students looking to continue studying past Level 3. The College continues to develop its own range of higher-level courses and launched University Centre Halesowen in 2019/20 as part of an Associate College Model with University of Worcester. The College has excellent links with local employers and both civic and community groups and is continuing to link with schools to support the 14-19 agenda.

Developments for 2023/24 include developing relationships with Higher Education Institutes and NHS Trusts to offer progression for key priority areas such as health/nursing. A priority is to contribute to the upskilling of local people to aid prosperity.

Payment Performance

The Late Payment of Commercial Debts (Interest) Act 1998 requires colleges, in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the provision of goods or services or the date on which the invoice was received. The target set by the Treasury for payment to suppliers within 30 days is 95%. During the accounting period 1 August 2023 to 31 July 2024 the College paid 81.87% [2022/23 84.59%] of its invoices within 30 days. The College incurred no interest charges from commercial debtors in respect of late payment for this period. Calculated creditor days averaged at 24.30 over the period [2022/23 18.8]. The College has monitored performance against this target, in terms of value and volume, for a number of years and reports monthly on compliance as part of the management accounts available to senior management and the Corporation.

EQUALITY AND DIVERSITY

Equality

The College's Equality, Diversity and Inclusion statement is:

Halesowen College values social and cultural diversity and aims to ensure the College is an inclusive and welcoming place to study. The College is a learner focused organisation with values based on trust, integrity and respect. We seek to provide a working environment free from harassment, discrimination and victimisation. We will not tolerate any form of discriminatory behaviour against actual or potential learners, visitors or employees.

The College aims to actively promote equality of opportunity and challenge discriminatory attitudes. Equality and diversity affects everyone as we all work in diverse teams with people of different genders, ethnic origins, sexual orientation, ability, beliefs, values, and working styles. It is important to understand what we mean by equality and diversity, how it impacts on everyday life, and the reasons for and benefits of promoting it. We are committed to creating an inclusive College, where people are treated with dignity and respect and where we anticipate and respond positively to different needs and circumstances so that everyone can achieve their potential.

The College uses a range of events and activities including training and workshops to raise understanding and awareness with the aim of developing diversity and inclusion skills. The College takes any allegation of hate, bullying, victimisation or harassment extremely seriously and will take disciplinary action in the event of any substantiated claim.

Halesowen College is committed to ensuring equality of opportunity for all who learn and work here. The College respects and values positively differences under the protected characteristics defined in the Equality Act 2010. Thus, it strives vigorously to remove conditions which place people at a disadvantage and actively combats bigotry. This policy will be resourced, implemented and monitored on a planned basis. The College's Equality Policy is available on the staff hub and website.

The College publishes annually data required under the Act alongside an Annual Equality Report to ensure compliance with all relevant legislation. An Equality and Diversity Consultative Forum has been established to give direction and ensure positive action. The group has considered the implications of the Equality Act 2010 ensuring compliance and they lead on equality impact assessment.

The College considers all applications from learners with disabilities, medical conditions and learning difficulties, bearing in mind the aptitudes of the individuals concerned. Entry into College for learners with an EHCP follows a clear and equitable documented process. Where an existing employee becomes disabled, every effort is made to ensure that employment with the College continues. The College's policy is to provide training, career development and opportunities for promotion, which are, as far as possible, identical to those of non-disabled staff. Halesowen College participates in the Disability Confident employer scheme.

The College has been re-accredited under the 'Positive about Disability' scheme and is committed to the principles and objectives of the standard.

The College considers all employment applications from disabled persons with due regard to the aptitudes of individuals concerned and guarantees an interview to any disabled person who meets the mandatory criteria.

Halesowen College is an accredited Leader in Diversity and has in place trained mental health first aiders.

The College puts the student experience and the welfare of staff and students at the heart of all College policies and procedures. Accordingly, this places great emphasis on access to education and aims to remove barriers in order to create a culture of inclusiveness that is committed to challenging discrimination in all aspects of its work including unconscious bias.

The College is determined to create an ethos where the diversity of staff and students is both promoted and valued. It sees diversity as being key to widening participation in education and enriching the College experience for all. Hence it seeks to promote positive practice with all external agencies such as government bodies, employers, contractors etc.

Training for staff including unconscious bias is refreshed and equality and diversity is embedded within the curriculum.

Gender Pay Gap Reporting:

Halesowen College is required by law to publish an annual gender pay gap report. This information is published on our website.

A summary is presented in the tables below:

| | |
|-----------------------|------|
| Mean gender pay gap | 3.1% |
| Median gender pay gap | 7.6% |

Halesowen College does not pay bonuses.

The proportion of males and females in each quartile of the pay distribution are:

| | Male | Female |
|-------------|-------|--------|
| Lower | 23.1% | 76.9% |
| Lower – Mid | 31.6% | 68.4% |
| Mid – Upper | 35.0% | 65.0% |
| Upper | 32.5% | 67.5% |

Disability Statement

The College seeks to achieve the objectives set down in the Equality Act 2010:

- As part of its estates strategy the College has updated its access audit. Experts in this field conduct a full access audit and the results of this have informed capital projects.
- The College has a team that co-ordinates the provision of information and advice and arrangements of support where necessary for students with disabilities.
- There is specialist equipment which the College can make available for use by students and assistive technology is available in the student hub.
- The admissions policy for all students is documented and approved. Appeals against a decision not to offer a place are dealt with under the complaints policy. The College has a responsibility and statutory duty in relation to students who have or may have special educational needs or disabilities.
- The College has made a significant investment in the appointment of specialist staff to support students with learning difficulties and/or disabilities. There are a number of student support assistants who can provide a variety of support for learning. There is a continuing programme of staff development to ensure the provision of a high level of appropriate support for students who have learning difficulties and/or disabilities.
- Specialist programmes are described in College prospectuses, and achievements and destinations are recorded and published in the standard College format.

- Counselling and welfare services are available and promoted in College Student information which is shared with students along with the Complaints and Disciplinary policy at induction.
- The College has submitted information to the Local Authority to form part of the Local Offer bringing together health, education and social care for young people.
- The College is aware of and complies with its duties under the Equality Act 2010.

Trade Union Facility Time

The Trade Union (Facility Time Publication Requirements) Regulation 2017 require the College to publish information on facility time arrangements for trade union officials at the College. The College reported - 7 trade union representatives (6.7 FTE posts held). Each representative spends 170 hours on facility time which equates to 20% of their percentage of their FTE.

Percentage of pay bill spent on facility time was 0.12% and total hours spent on trade union activities was 510 hours.

Events After the Accounting Period

Prior to the end of the reporting period, the College entered into negotiations to purchase the trade and assets of a private training provider, CPC Training Consultants Ltd. CPC specialise in adult training, primarily logistics and forklift truck training. This purchase will enhance the College's current curriculum offer by adding skills and experience that the College does not currently possess. The formal purchase of CPC is expected to be completed in November 2024.

Disclosure of Information to Auditors

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the Group's auditors are unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the Group's auditors are aware of that information.

Approved by order of the members of the Corporation on 17 December 2024 and signed on its behalf by



Joanne Chilton
Chair of Corporation

HALESOWEN COLLEGE GOVERNANCE STATEMENT

The following statement is provided to enable readers of the annual report and accounts of the College to obtain a better understanding of its governance and legal structure. This statement covers the period from 1 August 2023 to 31 July 2024 and up to the date of approval of the annual report and financial statements.

The College endeavours to conduct its business:

- i. in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership); and
- ii. in full accordance with the guidance to colleges from the Association of Colleges in The Code of Good Governance for English Colleges ('the 'Code').
- iii. The adequacy and effectiveness of the Corporation's governance, risk management and assurance framework are addressed through the cycle of the Audit Committee business with clear lines of reporting to the Corporation including the Audit Committee Annual Report with its opinion on adequacy and effectiveness.
- iv. Oversight of statutory and regulatory responsibilities are addressed across the relevant committees where delegated, with minutes provided to the Corporation board meetings and by the Corporation directly.
- v. The Clerk to the Corporation attends the Higher Education Board and minutes are provided to the Students Curriculum and Quality Committee, which address compliance with the Office For Students regulations. The College completed conditions of registration and formally provides updates to the Office for Students on changes to the Chair, Principal and Governance Professional.
- vi. The Corporation has a development plan arising from self-assessment. Annual training offer including internal and external development is provided. Attendance at conferences, webinars, national and regional network meetings, training and development sessions are recorded and reported to the Corporation. This includes all activities undertaken by the governance professional. Key points from the year include:
 - Conferences and events including AoC National Governance Conference November 2023, IoD/ETF Alumni Governance Professionals and Chairs, AoC Regional Governance Conference – Quality and Curriculum, Governance Conference, FE Commissioner 'Just One More Thing Event'.
 - Regional Meetings through the Association of Colleges including Audit, Finance and Quality and Curriculum chairs and Corporation, Regional and National meetings for Chairs and Regional Meetings for Governance Professionals.
 - In-house development sessions on, Induction, Finance and Audit, HE Provision, Safeguarding.
 - External Development sessions including, ETF webinars and modules on SEND and Safeguarding, OFS webinar, Eversheds SEND webinar, OnBoard webinar on AI.

In the opinion of the Corporation, the College complies with all the provisions of the Code, and it has complied throughout the year ended 31 July 2024. This opinion is based on the external review of governance and the internal review of compliance with the Code; both of which have been reported to the board. The Governing Body recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times. In carrying out its responsibilities, it takes account of the Code of Good Governance for English Colleges issued by the Association of Colleges in March 2015 which it formally adopted from 1 August 2015.

The College is an exempt charity within the meaning of Part 3 of the Charities Act 2011. The Corporation, who are also the Trustees for the purposes of the Charities Act 2011, confirm that they have had due regard for the Charity Commission's guidance on public benefit and that the required statements appear elsewhere in these financial statements.

Following reclassification into the public sector by the ONS in November 2022 the College has established through its policies and procedures the steps that must be taken to comply with Managing Public Money (MPM) requirements. Including any necessary transactions for which the DfE or HM treasury approval is required.

As stated previously the Corporation has adopted a Public Benefit Statement. The College is accountable to its learners, to the wider community it serves and other stakeholders. The Public Benefit Statement describes how Halesowen College adds value to the social, economic and wellbeing of the community it serves.

The Corporation

Members of the Corporation

The members who served on the Corporation during the year and up to the date of signature of this report were as listed in the table below. (Attendance and committee membership are given for 1 August 2023 to 31 July 2024).

| Name | Date of Appointment | Term of Office | Date of Resignation /Completion | Status of Appointment | Committees Served in year | Corporation Members Attendance |
|------------------------|---|---|---------------------------------|--------------------------------|---|--------------------------------|
| Aisha Benachour | 01/08/2022-31/07/2023 01/08/2023-31/07/2026 | 1 year 3 years | | Member | Students Curriculum and Quality & Personnel | 11 of 14 |
| Jacqueline Carman | Commenced 01/08/2023 | n/a | | Principal/Accounting Officer | Finance and Resources & Search | 14 of 15 |
| Shabir Chagan | 01/08/2022-31/07/2023 01/04/2023-31/07/2025 | 1 year > 2 years | | Co-opted Member | Finance and Resources & Remuneration | 8 of 14 |
| Joanne Chilton | 01/08/2019 – 31/07/2020 01/08/2020 – 31/07/2023 01/08/2023-31/07/2026 | 1 year 3 years 3 years | | Member Chair of Corporation | Finance and Resources Search & Remuneration | 15 of 18 |
| Sarah Dawson | 01/05/2023 01/08/2023-31/07/2024 01/08/2024-31/07/2027 | 1 year 1 year 3 years | | Co-opted Member | Students Curriculum and Quality & Personnel | 9 of 14 |
| Stuart Fisher | 01/03/2024 01/08/2024-31/07/2025 | > 1 year 1 year | | Co-opted Member | Finance and Resources Committee | 3 of 4 |
| Mark Hammond | 13/05/2024-12/05/2025 | 1 year | | Co-opted | Finance and Resources | 1 of 3 |
| Andrew Hanson | 01/10/2021-30/09/2024 01/10/2024-31/07/2027 | 3 years 3 years | | Member | Finance and Resources & Remuneration | 13 of 14 |
| Tiffany Harvey-Pallent | 28/11/2017 01/08/2018 – 31/07/2021 <i>Reappointed</i> 01/10/2021-30/09/2024 01/10/2024-31/07/2027 | < 1 year 3 years 3 years 3 years | 01/10/2020 | Member | Audit | 9 of 11 |
| Ian Hughes | 01/08/2022-31/07/2023 01/08/2023-31/08/2026 | 1 year 3 years | | Member | Audit | 12 of 12 |

| Name | Date of Appointment | Term of Office | Date of Resignation /Completion | Status of Appointment | Committees Served in year | Corporation Members Attendance |
|-----------------|--|---|---------------------------------|-----------------------|---------------------------------------|--------------------------------|
| Alison Jarrett | 01/08/2022-31/07/2023 01/08/2023-31/07/2025 | 1 year 2 years | | Member | Finance and Resources Remuneration | 12 of 14 |
| Helene Jones | 01/08/2015 – 31/07/2016 01/08/2016 – 31/07/2019 01/08/2019 – 31/07/2022 01/08/2022-31/07/2024 | 1 year 3 years 3 years 2 years | 31/07/2024 | Member | Search & Audit | 6 of 15 |
| Raj Joshi | 01/08/2022-31/07/2023 01/08/2023-31/07/2026 | 1 year 3 years | | Member | Search & Personnel | 14 of 14 |
| Chloe Naughton | 01/8/2023 – 31/07/2024 | 1 year | 31/07/2024 | Student | Students, Curriculum and Quality | 4 of 11 |
| Tegan Powers | 01/08/2024-31/07/2025 | 1 year | | Student | Students, Curriculum and Quality | n/a |
| Oliver Preece | 01/08/2024-31/07/2026 | 2 years | | Staff | Students, Curriculum and Quality | n/a |
| Gail Rothnie | 01/05/2021-31/07/2022 01/08/2022-31/07/2025 | >1 year 3 years | | Member | Students, Curriculum and Quality | 11 of 11 |
| Joanne Rouse | 01/10/2020-30/09/2021 01/08/2021-31/07/2024 | 1 year 3 years | 31/07/2024 | Member | Students, Curriculum and Quality | 6 of 11 |
| Lee Smart | 01/08/2022-31/07/2024 | 2 years | 31/07/2024 | Staff | Students Curriculum and Quality | 10 of 11 |
| Mark Sterling | 10/01/2022-09/01/2023 10/01/2023-09/01/2026 | 1 year 3 years | | Member | Audit & Personnel Committees | 10 of 12 |
| Anna Sutton | 22/01/2024-21/01/2025 | 1 year | | Member | Students Curriculum and Quality | 5 of 6 |
| Kate Taylor | 22/01/2024-21/01/2025 | 1 year | | Member | Audit Committee | 4 of 6 |
| Jennifer Sunter | Clerk to the Corporation | | | | | |

The Governance Framework

It is the Corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Corporation is provided with regular and timely information on the overall financial performance of the College together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel related matters such as health and safety and environmental issues. The Corporation has met at least termly.

The Corporation conducted its business through a number of committees, each of which has terms of reference, which have been approved by the Corporation. Full minutes of all meetings, except those deemed to be confidential by the Corporation, are available on the College's website at www.halesowen.ac.uk or from the Clerk to the Corporation at the College's registered address. The College has undertaken an external board review which encompassed a review of the terms of reference, cycles of business and schemes of delegation. The review was undertaken by Robert Lawson independent National Leader in Governance. The resultant report was provided to the Corporation, agreed with the reviewer with a summary and action plan accepted and published on the College website. This includes the overall conclusion 'that there is strong evidence that the Board is highly proficient and consistently impacts positively on college strategy, effectiveness, and outcomes.'

The Clerk to the Corporation maintains a register of financial and personal interests of the Corporation. The register is available for inspection at the above address.

All Corporation members are able to take independent professional advice in furtherance of their duties at the College's expense and have access to the Clerk to the Corporation, who is responsible to the Board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the Clerk are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to the Corporation in a timely manner, prior to Board meetings. Briefings are also provided on an ad hoc basis.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision-making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chair and Accounting Officer/Principal are separate.

Appointments to the Corporation

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Corporation has a Search Committee, consisting of four current members of the Corporation, which is responsible for the selection and nomination of any new independent member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required.

Members of the Corporation are appointed for a term of office not usually exceeding three years. However, new appointments are made for a one year term of office in the first instance. The student governor is appointed for one year and the staff governor for two years.

Corporation Performance

The Corporation carried out a self-assessment of its own performance for the year ended 31 July 2024. In the College's self-assessment report for 2023/24, leadership and management has been graded as good on the Ofsted scale.

The governing body is committed to development and held two strategic planning events in 2023/24. Corporation members have attended various Association of College sessions.

Remuneration Committee

Throughout the year ending 31 July 2024 the College has operated a Remuneration Committee with responsibility to make recommendations to the Board on the remuneration and benefits of the Accounting Officer, Senior Post Holders and the Clerk.

Details of remuneration for the year ended 31 July 2024 are set out in Note 8 to the financial statements.

The College has adopted the AoC's Senior Staff Remuneration Code.

Audit Committee

The Audit Committee comprises of four members (excluding the Accounting Officer/Principal and Chair). The Committee operates in accordance with written terms of reference approved by the Corporation.

The Audit Committee meets on a termly basis and provides a forum for reporting by the College's internal, reporting accountants and financial statements auditors, who have access to the Committee for independent discussion, without the presence of College management. The Committee also receives and considers reports from the main FE funding bodies as they affect the College's business.

The College's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management is responsible for the implementation of agreed audit recommendations and internal audit undertakes periodic follow-up reviews to ensure such recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of internal, reporting accountants and financial statements auditors and their remuneration for both audit and non-audit work as well as reporting annually to the Corporation.

The Audit Committee is responsible for advising the Corporation on the assurance framework and will set out their opinion in their annual report.

The Audit Committee met 3 times in the year to July 2024. The members of the committee across this period and their attendance records are shown below:

| Committee Member | Meetings Attended |
|-------------------------|--------------------------|
| Tiffany Harvey-Pallent | 3 of 3 |
| Helene Jones | 2 of 3 |
| Mark Sterling | 1 of 1 |
| Ian Hughes | 3 of 3 |
| Kate Taylor | 1 of 2 |

Search Committee

The College had a Search Committee for 2023/2024. From the 2024 cycle the search functions, including succession planning, now sit within the remit of the Personnel Committee, with recommendations under this remit being made to the Corporation.

Internal Control

Scope of responsibility

The Corporation is ultimately responsible for the College's system of internal control and for reviewing its effectiveness. To meet this responsibility, management and the Corporation have procedures and processes in place to enable the Corporation to review the College's internal control environment and that provision delivers value for money. This addresses how the work undertaken, including that of the internal and external auditors leads to improvements. The Corporation:

- a. Approves identification and assessment of risk and mitigating factors in relation to the business of the College and in reference to the Strategic Plan.
- b. Regularly reviews risks and specifically acknowledges the risks which remain outside the identified risk appetite.
- c. Contracts Internal Audit Service with whom an appropriate programme of work is agreed, directly in relation to the risk areas of priority identified against the Strategic and Annual Plans. This process incorporates consultation with management, consideration and review by the Audit Committee and ultimate approval by the Corporation.
- d. Contracts External Audit Service.
- e. Delegates the Audit Committee to interrogate the risk action plan updates and management actions.
- f. Delegates the Audit Committee to review audit reports and actions ensuing, which are monitored until addressed.
- g. Requires the Audit Committee to provide an annual report to the Corporation on the effectiveness of the audit and assurance processes.

The Corporation has delegated the day-to-day executive responsibility to the Principal, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the College's policies, aims and objectives, whilst safeguarding the public funds and assets for which they are personally responsible, in accordance with the responsibilities assigned to them in the Funding Agreement between Halesowen College and the funding bodies. The Principal is also responsible for reporting to the Corporation any material weaknesses or breakdowns in internal control.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of College policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Halesowen College for the year ended 31 July 2024 and up to the date of approval of the annual report and accounts.

Capacity to handle risk

The Corporation has reviewed the key risks to which the College is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the period ending 31 July 2024 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Corporation.

The risk and control framework

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget, which is reviewed and agreed by the governing body.
- regular reviews by the governing body of periodic and annual financial reports which indicate financial performance against forecasts.
- setting targets to measure financial and other performance metrics.
- clearly defined capital investment control guidelines.
- the adoption of formal project management disciplines, where appropriate.

Halesowen College engages an internal audit service, which operates in accordance with the requirements of the ESFA's Post 16 Audit Code of Practice. The work of the internal audit service is part of the College's overall assurance model which maps the key performance indicators, as defined in the strategic plan, against risks to identify areas where the Corporation require external scrutiny/additional assurance. The audit plan forms part of this framework and is approved by the Corporation on the recommendation of the Audit Committee.

The appointed internal audit service centre their work on key financial controls and other identified risks. At minimum, each year, the internal audit partner provides to the Corporation a report on work conducted. Specialist providers are engaged for other aspects of the assurance plan. The Audit Committee have received several alternative reports on this assurance activity which included:

- assurance gap analysis
- risk management report including risk appetite, risk plans, sources of assurance, early warning indicators and contra risk
- anti-fraud self-assessment
- regularity audit checklist and associated evidence
- accountability review evaluation

As well as the annual opinion of the external auditor, student records and where applicable services from specialist audit firms together form a key aspect of the assurance of the system of internal control.

Risk faced by the Corporation

As set out in the Principal Risks and Uncertainties section of the strategic report, the Risk Management Policy is subject to annual review and the Corporation has determined an overarching risk appetite.

The risk management process is managed through the Audit Committee with regular reviews of the register identifying and evaluating key strategic, operational, finance, compliance and other risks including those in relation to the use of funds and value for money. This process quantifies the impact and likelihood. The Corporation, via the Audit Committee also monitor the risk action plan. The strategic annual plans are linked through to the risk register to provide a triangulated approach.

Control Weaknesses Identified

During 2023/24 the internal audit team conducted work in accordance with the audit plan. As part of their work, internal audit conducted an assurance review of systems of internal control, governance and transparency and provided substantial assurance with no urgent or important action points. The Audit Committee revisit all audit recommendations and seek assurance that they have been addressed. This is a standing item on each committee agenda and as such the Audit Committee can be satisfied that action is taken and that it is sufficient to address any control weakness. The internal audit team also conduct a review of recommendations to provide external assurance and this is in turn reported formally to the Audit Committee. Following a tender exercise in 2022/23 RSM were appointed as the College's internal auditors.

Responsibilities under the Funding Agreement

In order to provide assurance that the Corporation has met all of its contractual responsibilities under the funding agreement and contracts with ESFA, the Audit Committee conducts a self-assessment annually which analyses College policy/processes against requirements and identifies any actions required to evidence full compliance. This considers in detail all conditions of funding and RAG rates any risks.

Statement from the Audit Committee

The Audit Committee has advised the Corporation members that the Corporation has an effective framework for governance and risk management in place. The Audit Committee believes the Corporation has effective internal controls in place. The above section on control weaknesses summarises the work of audit during the year.

Review of effectiveness

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. Their review of the effectiveness of the system of internal control is informed by:


- the work of the internal auditors;
- the work of the executive managers within the College who have responsibility for the development and maintenance of the internal control framework;
- comments made by the College's financial statements external auditors and the reporting accountants for regularity assurance in their management letters and other reports.

The Accounting Officer has been advised on the implications of the result of their review of the effectiveness of the system of internal control by the Audit Committee, which oversees the work of the internal auditor and other sources of assurance, and a plan to address weaknesses and ensure continuous improvement of the system is in place.

The senior management team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the faculties and reinforced by risk awareness training. The Accounting Officer/Principal and senior management team and the Audit Committee also receive reports from internal audit and other sources of assurance which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and receives reports thereon from the senior management team and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its meeting, the Corporation carried out the annual assessment for the year ended 31 July 2024 by considering documentation from the senior management team and internal audit and taking account of events since 31 July 2023.

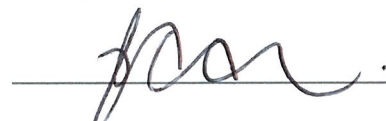
Based on the advice of the Audit Committee and the Accounting Officer, the Corporation is of the opinion that the College has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for "*the effective and efficient use of resources, the solvency of the institution and the body and the safeguarding of their assets*".

Approved by order of the members of the Corporation on 17 December 2024 and signed on its behalf by:



Joanne Chilton
Chair of Corporation

Date: 17 December 2024



Jacqueline Carman
Accounting Officer

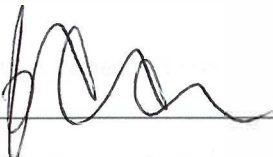
Date: 17 December 2024

Halesowen College
Statement of Regularity, Propriety and Compliance

As accounting officer, I confirm that the corporation has had due regard to the framework of authorities governing regularity, priority and compliance, and the requirements of grant funding agreements and contracts with ESFA and has considered its responsibility to notify ESFA of material irregularity, impropriety and non-compliance with those authorities and terms and conditions of funding.

I confirm on behalf of the corporation that after due enquiry, and to the best of my knowledge, I am able to identify any material irregular or improper use of funds by the corporation, or material non-compliance with the framework of authorities and the terms and conditions of funding under the college's accountability agreement, funding agreements and contracts with ESFA and DfE, or any other public funder. This includes the elements outlined in the "Dear accounting officer" letter of 29 November 2022 and ESFA's bite size guides.

I confirm that no instances of material irregularity, impropriety, funding non-compliance, or non-compliance with the framework of authorities have been discovered to date. If any instances are identified after the date of this statement, these will be notified to ESFA.



Jacqueline Carman
Accounting Officer

Date: 17 December 2024

Statement of the Chair of Corporation

On behalf of the corporation, I confirm that the accounting officer has discussed their statement of regularity, propriety and compliance with the board and that I am content that it is materially accurate.



Joanne Chilton
Chair of Corporation

Date: 17 December 2024

Statement of Responsibilities of the Members of the Corporation

The members of the Corporation are required to present audited financial statements for each financial year.

Within the terms and conditions of the Corporation's grant funding agreements and contracts with ESFA, DfE and WMCA, the corporation is required to prepare financial statements which give a true and fair view of the financial performance and position of the corporation for the relevant period. Corporations must also prepare a strategic report which includes an operating and financial review for the year. The bases for the preparation of the financial statements and strategic report are the Statement of Recommended Practice – Accounting for Further and Higher Education, ESFA's College Accounts Direction and the UK's Generally Accepted Accounting Practice.

In preparing the financial statements, the Corporation is required to:

- select suitable accounting policies and apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- assess whether the Corporation is a going concern, noting the key supporting assumptions, qualifications or mitigating actions as appropriate
- prepare financial statements on the going concern basis, unless it is inappropriate to assume that the College will continue in operation.

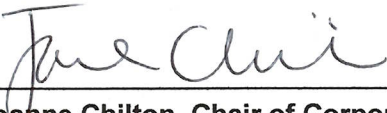
The corporation is also required to prepare a strategic report, in accordance with paragraphs 3.23 to 3.27 of the FE and HE SORP, that describes what it is trying to do and how it is going about it, including information about the legal and administrative status of the corporation.

The corporation is responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the corporation and which enable it to ensure that the financial statements are prepared in accordance with relevant legislation including the Further and Higher Education Act 1992 and Charities Act 2011, and relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard its assets and to prevent and detect fraud and other irregularities.

The corporation is responsible for the maintenance and integrity of its website(s); the work carried out by auditors does not involve consideration of these matters and, accordingly, auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the corporation are responsible for ensuring that expenditure and income are applied for the purposes intended and that the financial transactions conform to the authorities that govern them. In addition, they are responsible for ensuring that funds from ESFA, DfE, and any other public funds, are used only in accordance with the accountability agreement, funding agreements and contracts and any other conditions, that may be prescribed from time to time by ESFA, or any other public funder, including that any transactions entered into by the corporation are within the delegated authorities set out in the "Dear accounting officer" letter of 29 November 2022 and ESFA's bite size guides. Members of the corporation must ensure that there are appropriate financial and management controls in place to safeguard public and other funds and ensure they are used properly. In addition, members of the corporation are responsible for securing economic, efficient and effective management of the corporation's resources and expenditure so that the benefits that should be derived from the application of public funds from ESFA, DfE and other public bodies are not put at risk.

Approved by order of the members of the Corporation and signed on its behalf by:



Joanne Chilton, Chair of Corporation
Date: 17 December 2024

Independent auditors' report to the corporation of Halesowen College

Opinion

We have audited the financial statements of Halesowen College (the 'parent corporation') and its subsidiaries (the 'group') for the year ended 31 July 2024 which comprise the Statement of Comprehensive Income, the Statement of Changes in Reserves, the Balance Sheet; the Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice: Accounting for Further and Higher Education (the 'FE HE SORP') and the College Accounts Direction for 2023 to 2024.

In our opinion, the financial statements:

- give a true and fair view of the state of the group's affairs as at 31 July 2024 and of the group's income and expenditure, gains and losses, changes in reserves and cash flows, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the FE HE SORP, and College Accounts Direction 2023 to 2024 and the Office for Students' Accounts Direction.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusion relating to going concern

In auditing the financial statements, we have concluded that the members' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent corporation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the members with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report and Financial Statements, other than the financial statements and our auditor's report thereon. The members are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Post 16 Audit Code of Practice Issued by the Education and Skills Funding Agency ('ESFA') requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the corporation, or returns adequate for our audit have not been received from branches not visited by us; or
- the group's financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Opinion on other matters prescribed by the Office for Students' Accounts Direction

In our opinion:

- funds from whatever source administered by the corporation for the specific purposes have been applied to those purposes and managed in accordance with relevant legislation; and
- funds provided by the Office for Students ('OfS') and Research England have been applied in accordance with the relevant terms and conditions and any other terms and conditions attached to them.

We have nothing to report in respect of the following matters in relation to which the Office for Students' Accounts Direction requires us to report to you if, in our opinion:

- the corporation's grant and fee income, as disclosed in the notes to the financial statements, has been materially misstated; or
- the corporation's expenditure on access and participation activities for the financial year has been materially misstated.

Responsibilities of the corporation

As explained more fully in the Statement of Responsibilities of the Members of the corporation set out on pages 26 and 27, the corporation is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the corporation determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the corporation is responsible for assessing the corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the corporation either intend to liquidate the corporation or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the sector, control environment and the group's performance;
- results of our enquiries of management and the members, including the committees charged with governance over the group's finance and control, about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the group's documentation of their policies and procedures relating to: identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance; detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- how the group ensured it met its obligations arising from it being financed by and subject to the governance requirements of the ESFA and OfS, and as such material compliance with these obligations is required to ensure the group will continue to receive its public funding and be authorised to operate, including around ensuring there is no material unauthorised use of funds and expenditure;
- how the group and parent corporation ensured it met its obligations to its principal regulator, the Secretary of State for Education; and
- the matters discussed among the audit engagement team and involving relevant internal group specialists regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. We also obtained an understanding of the legal and regulatory frameworks that the group operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the College Accounts Direction, the Office for Students' Accounts Direction, the Companies Act 2006, and the FE HE SORP.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the group's ability to operate or to avoid a material

penalty. These included safeguarding regulations, data protection regulations, occupational health and safety regulations, education and inspections legislation, and employment legislation

Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- reviewing the financial statement disclosures and testing to supporting documentation to assess the recognition of revenue;
- enquiring of group's management and members concerning actual and potential litigation and claims;
- performing procedures to confirm material compliance with the requirements of the ESFA and OfS;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of the members and reviewing internal control reports; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; and assessing whether the judgements made in making accounting estimates are indicative of a potential bias.

These procedures were considered at both the parent corporation and subsidiary level as appropriate.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the corporation, in accordance with Article 22 of the College's Articles of Government. Our audit work has been undertaken so that we might state to the corporation those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the corporation, for our audit work, for this report, or for the opinions we have formed.



Bishop Fleming LLP
Chartered Accountants
Statutory Auditors
1-3 College Yard
Worcester WR1 2LB

Date: 20/12/2024

Reporting accountant's assurance report on regularity to the Corporation of Halesowen College ("the College") and Secretary of State for Education acting through Education and Skills Funding Agency ("ESFA")

In accordance with the terms of our engagement letter dated 18 May 2022 and further to the requirements and conditions of funding in ESFA's grant funding agreements and contracts, or those of any other public funder, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Halesowen College during the period 1 August 2023 to 31 July 2024 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Post-16 Audit Code of Practice ("the Code") issued by ESFA and in any relevant conditions of funding concerning adult education notified by a relevant funder.

This report is made solely to the corporation of Halesowen College and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the corporation of Halesowen College and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept, or assume, responsibility to anyone other than the corporation of Halesowen College and ESFA for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Halesowen College and the reporting accountant

The Corporation of Halesowen College is responsible, under the requirements of the Further & Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed, and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Code. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 August 2023 to 31 July 2024 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Code issued jointly by the ESFA. We performed a limited assurance engagement as defined in that framework.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity and propriety.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the College's income and expenditure.

The work undertaken to draw our conclusion includes:

- An assessment of the risk of material irregularity and impropriety across the College's activities;
- Evaluation and validation of the processes and controls in place to ensure regularity and propriety for the use of public funds, including the consideration of the College's self-assessment questionnaire ("SAQ");
- Sample testing of income to ensure that funds have been applied for the purposes that they were awarded, focused on areas assessed as high risk;
- Confirming through enquiry and understanding the control environment that the College has policies and delegated authorities in respect of procurement; and
- Reviewing any evidence of impropriety resulting from our work and determining whether it was significant enough to be referenced to our regularity report.

The list is not exhaustive, and we performed additional procedures designed to provide us with sufficient appropriate evidence to express a limited assurance conclusion on regularity consistent with the requirements of the Code.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects, the expenditure disbursed and income received during the period 1 August 2023 to 31 July 2024 has not been applied to purposes intended by Parliament, and that the financial transactions do not conform to the authorities that govern them.



Bishop Fleming LLP
Chartered Accountants
Statutory Auditors
1-3 College Yard
Worcester
WR1 2LB

Date: 20/12/2024

Halesowen College
Consolidated and College Statements of Comprehensive Income and Expenditure
For the Year Ended 31 July 2024

| | Notes | Year ended 31 July 2024 | | Year ended 31 July 2023 | |
|--|-------|-------------------------|------------------|-------------------------|------------------|
| | | Group £'000 | College £'000 | Group £'000 | College £'000 |
| Income | | | | | |
| Funding body grant | 2 | 31,298 | 31,298 | 28,916 | 28,916 |
| Tuition Fees and Education Contracts | 3 | 1,885 | 1,885 | 1,492 | 1,492 |
| Other Grants and Contracts | 4 | 204 | 204 | 208 | 208 |
| Other Income | 5 | 2,826 | 947 | 2,517 | 1,140 |
| Investment Income | 6 | 57 | 57 | - | - |
| Donations and Endowments | 7 | - | - | - | - |
| Total Income | | 36,270 | 34,391 | 33,133 | 31,756 |
| Expenditure | | | | | |
| Staff Costs | 8 | 21,355 | 20,800 | 19,772 | 19,347 |
| Restructuring Costs | 8 | 7 | 7 | 42 | 42 |
| Other Operating Expenses | 9 | 12,603 | 11,279 | 11,174 | 10,232 |
| Depreciation | 12 | 1,723 | 1,723 | 1,660 | 1,660 |
| Amortisation | 12b | - | - | 200 | 200 |
| Interest and Other Finance Costs | 10 | 132 | 132 | 346 | 346 |
| Total Expenditure | | 35,820 | 33,941 | 33,194 | 31,827 |
| Surplus before other gains and losses and FRS Pension adjustments | | | | | |
| | | 283 | 283 | 449 | 439 |
| FRS102 pension adjustments | 26 | 167 | 167 | (510) | (510) |
| Surplus/(Deficit) before other recognised gains and losses being (surplus/(deficit)) before tax | | | | | |
| | | 450 | 450 | (61) | (71) |
| Taxation | 11 | - | - | - | - |
| Surplus/(Deficit) for the Year | | | | | |
| | | 450 | 450 | (61) | (71) |
| Unrealised Surplus on Revaluation of Assets | | - | - | - | - |
| Actuarial Gain/(Loss) in respect of Pensions Schemes | 26 | 1,292 | 1,292 | 9,882 | 9,882 |
| Pension Surplus Not Recognised | 26 | (1,459) | (1,459) | (2,884) | (2,884) |
| Total Comprehensive Income for the Year | | 283 | 283 | 6,937 | 6,927 |


Halesowen College
Consolidated and College Statements of Changes in Reserves
For the Year Ended 31 July 2024

| | Income and Expenditure Account | Revaluation Reserve | Total |
|---|--------------------------------------|------------------------|---------------|
| | £'000 | £'000 | £'000 |
| Group | | | |
| Balance at 1 August 2022 | 24,707 | 1,552 | 26,260 |
| Deficit from the Income and Expenditure Account | (61) | - | (61) |
| Other comprehensive income | 9,882 | - | 9,882 |
| Pension Surplus not recognised | (2,884) | - | (2,884) |
| Transfers between Revaluation and Income and Expenditure Reserves | 51 | (51) | - |
| | <hr/> | <hr/> | <hr/> |
| Total comprehensive income for the year | 6,998 | (51) | 6,937 |
| Balance at 31 July 2023 | 31,695 | 1,501 | 33,196 |
| | <hr/> | <hr/> | <hr/> |
| Balance at 1 August 2023 | 31,695 | 1,501 | 33,196 |
| Surplus from the Income and Expenditure Account | 450 | - | 450 |
| Other comprehensive income | 1,292 | - | 1,292 |
| Pension Surplus not recognised | (1,459) | - | (1,459) |
| Transfers between Revaluation and Income and Expenditure Reserves | 50 | (50) | - |
| | <hr/> | <hr/> | <hr/> |
| Total comprehensive income for the year | 333 | (50) | 283 |
| Balance at 31 July 2024 | 32,028 | 1,451 | 33,479 |
| | <hr/> | <hr/> | <hr/> |
| College | | | |
| Balance at 1 August 2022 | 24,717 | 1,552 | 26,269 |
| Deficit from the Income and Expenditure Account | (71) | - | (71) |
| Other comprehensive income | 9,882 | - | 9,882 |
| Pension surplus not recognised | (2,884) | - | (2,884) |
| Transfers between Revaluation and Income and Expenditure Reserves | 51 | (51) | - |
| | <hr/> | <hr/> | <hr/> |
| Total comprehensive income for the year | 6,978 | (51) | 6,927 |
| Balance at 31 July 2023 | 31,695 | 1,501 | 33,196 |
| | <hr/> | <hr/> | <hr/> |
| Balance at 1 August 2023 | 31,695 | 1,501 | 33,196 |
| Surplus from the Income and Expenditure Account | 450 | - | 450 |
| Other comprehensive income | 1,292 | - | 1,292 |
| Pension Surplus not recognised | (1,459) | - | (1,459) |
| Transfers between Revaluation and Income and Expenditure Reserves | 50 | (50) | - |
| | <hr/> | <hr/> | <hr/> |
| Total comprehensive income for the year | 333 | (50) | 283 |
| Balance at 31 July 2024 | 32,028 | 1,451 | 33,479 |
| | <hr/> | <hr/> | <hr/> |


Halesowen College
Consolidated and College Balance Sheets as 31 July 2024

| | Notes | 2024 Group £'000 | 2024 College £'000 | 2023 Group £'000 | 2023 College £'000 |
|--|-------|------------------------|--------------------------|------------------------|--------------------------|
| Fixed assets | | | | | |
| Tangible fixed assets | 12a | 44,524 | 44,524 | 37,371 | 37,371 |
| Intangible fixed assets | 12b | - | - | - | - |
| Investments | 13 | - | - | - | - |
| | | 44,524 | 44,524 | 37,371 | 37,371 |
| Current assets | | | | | |
| Stocks | | 25 | 13 | 33 | 18 |
| Debtors | 14 | 1,284 | 1,474 | 827 | 1,001 |
| Investments | 15 | 2,704 | 2,704 | 2,856 | 2,856 |
| Cash and cash equivalents | 21 | 3,918 | 3,692 | 13,055 | 12,852 |
| | | 7,931 | 7,883 | 16,771 | 16,727 |
| Less: Creditors – amounts falling due within one year | 16 | (4,962) | (4,914) | (6,266) | (6,222) |
| Net current assets | | 2,969 | 2,969 | 10,505 | 10,505 |
| Total assets less current liabilities | | 47,493 | 47,493 | 47,876 | 47,876 |
| Less Creditors – amounts falling due after more than one year | 17 | (13,938) | (13,938) | (14,606) | (14,606) |
| Provisions | | | | | |
| Defined benefit obligations | 19 | - | - | - | - |
| Other provisions | 19 | (76) | (76) | (74) | (74) |
| Total net assets | | 33,479 | 33,479 | 33,196 | 33,196 |
| Unrestricted reserves | | | | | |
| Income and expenditure account | | 32,028 | 32,028 | 31,695 | 31,695 |
| Defined benefit reserves | | - | - | - | - |
| Revaluation reserve | | 1,451 | 1,451 | 1,501 | 1,501 |
| Total unrestricted reserves | | 33,479 | 33,479 | 33,196 | 33,196 |

The financial statements were approved and authorised for issue by the Corporation on 17 December 2024 and were signed on its behalf on that date by:



Joanne Chilton
Chair of Corporation



Jacqueline Garman
Accounting Officer

Halesowen College
Consolidated Statement of Cash Flow
For the Year Ended 31 July 2024

| | Notes | 2024 | 2023 |
|---|-------|----------------|--------------|
| | | £'000 | £'000 |
| Cash from operating activities | | | |
| Surplus/(Deficit) for the year | | 450 | (61) |
| Adjustment for non cash items | | | |
| Depreciation | | 1,723 | 1,860 |
| Decrease/(Increase) in stocks | | 8 | (4) |
| (Increase) in debtors | | (457) | (326) |
| (Decrease)/Increase in creditors | | (1,251) | 477 |
| Increase/(Decrease) in provisions | | 2 | (10) |
| Pensions costs less contributions payable | | (167) | 510 |
| Gift aid distribution | | - | - |
| Deferred capital grants released to income | | (701) | (644) |
| Taxation | | - | - |
| Adjustment for investing or financing activities | | | |
| Investment income | | (57) | - |
| Interest payable | | 130 | 115 |
| Taxation Paid | | - | - |
| Loss on sale of fixed assets | | - | - |
| Net cash flow from operating activities | | (320) | 1,917 |
| Cash flows from investing activities | | | |
| Proceeds from sale of fixed assets | | - | - |
| Disposal non-current asset investments | | - | - |
| Investment income | | - | - |
| Withdrawal of deposits | | 152 | 1,150 |
| New deposits | | - | - |
| Payments made to acquire fixed assets | | (8,876) | (3,977) |
| Capital grants received | | 296 | 2,138 |
| | | (8,428) | (689) |
| Cash flows from financing activities | | | |
| Interest paid | | (130) | (115) |
| Interest element of finance lease rental payments | | - | - |
| New unsecured loans | | - | - |
| Repayments of amounts borrowed | | (317) | (307) |
| Capital element of finance lease rental payments | | 58 | (123) |
| | | (389) | (545) |
| (Decrease)/Increase in cash and cash equivalents in the year | | (9,137) | 683 |
| Cash and cash equivalents at beginning of the year | 21 | 13,055 | 12,372 |
| Cash and cash equivalents at end of the year | 21 | 3,918 | 13,055 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD FROM 1 AUGUST 2023 TO 31 JULY 2024

1 Statement of Accounting Policies and Estimation Techniques

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to financial statements.

Basis of Preparation

These financial statements have been prepared in accordance with the *Statement of Recommended Practice: Accounting for Further and Higher Education 2019* (the 2019 FE HE SORP), the *College Accounts Direction for 2023 to 2024* and in accordance with Financial Reporting Standard 102 – “*The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland*” (FRS102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS102.

The preparation of financial statements, in compliance with FRS102, requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the College’s accounting policies.

The principle accounting policies applied in the preparation of these consolidated and separate financial statements are set out below. These policies have been applied consistently to all the years presented, unless otherwise stated.

The consolidated financial statements are presented in Great British pounds sterling which is also the functional currency of the College.

Monetary amounts in these financial statements are rounded to the nearest whole £1,000, except where otherwise indicated.

The financial statements are prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets.

Basis of Consolidation

The consolidated financial statements include the College and its subsidiary, Halesowen College Enterprises Limited, controlled by the Group. Control is achieved where the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. The results of any subsidiaries acquired or disposed of during the period are included in the consolidated income and expenditure account from the date of acquisition or up to the date of disposal. Intra-group sales, profits and balances are eliminated fully on consolidation. In accordance with FRS102, the activities of the student union have not been consolidated because the College does not control those activities. All financial statements are made up to 31 July 2024.

All intra-group transactions, balances and unrealised gains on transactions between group entities are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the Group.

Going Concern

Halesowen College has good financial health and a strong liquidity ratio. The Corporation is provided with information to assure it of financial resilience and considers that the College has adequate resources to continue in operational existence for the foreseeable future and for this reason, it continues to adopt the going concern basis in preparing the financial statements.

The activities of the Group, together with the factors likely to affect its future development and performance, are set out in the Strategic Report. The financial position of the Group, its cash flow, liquidity and borrowings are described in the Financial Statements and accompanying Notes. The Group has £1,784,000 (2023: £2,101,000) of loans outstanding with bankers on terms negotiated in 2006 with the loans being secured by a charge on Group cash.

A summary of outstanding loans is included in the table below:

| Date | Value Drawn | Term | Type | Rate | Bank |
|------------|-------------|----------|----------|--------------|---------|
| May 2006 | £1,525,000 | 20 years | Fixed | 6.08% | NatWest |
| March 2009 | £1,250,000 | 20 years | Fixed | 5.55% | NatWest |
| Nov 2010 | £1,250,000 | 20 years | Variable | 1.5% + SONIA | NatWest |
| Aug 2011 | £1,320,000 | 20 years | Variable | 1.5% + SONIA | NatWest |

The Group's forecasts and financial projections indicate that it will be able to operate within this existing facility for the foreseeable future.

The College has pledged its support to the subsidiary to enable it to continue to operate. Going forward, the College does not require the Company to make payment for inter-company expenditure until it is affordable.

Accordingly, in 2023/24, the Group has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, being at least 12 months from the approval of the financial statements and for this reason will continue to adopt the going concern basis in its preparation of its Financial Statements.

Recognition of Income

Revenue Grants Funding

Government revenue grants include funding body recurrent grants and other grants and are accounted for under the accrual model as permitted by FRS102.

Funding body recurrent grants are measured in line with best estimates for the year of what is receivable and depend on the particular income stream involved. Any under achievement of the Adult Education Budget is adjusted for and reflected in the level of recurrent grant recognised in the income and expenditure account. The final grant income is normally determined with the conclusion of the year end reconciliation process with the funding body following the year end and the results of any funding audit. Where this process involves negotiations in respect of over achievement or adjustment to claw back in respect of underachievement, where negotiations are subsequent to the year end, they are not reflected in the income recognised.

16-18 learner-responsive funding is not subject to reconciliation and is therefore not subject to contract adjustments and is recognised when receivable.

The recurrent grant from Office for Students, represents the funding allocations attributable to the current financial year and is credited directly to the Statement of Comprehensive Income.

Grants from non-government sources, including grants relating to assets, are recognised in income when the College has met the performance-related conditions and the grant will be received. Income received in advance of performance related conditions being met is recognised as a liability.

Government capital grants for assets, other than land, are accounted for under the accrual model. The grant income received or receivable will be recognised over the expected useful life of the asset, with any amount of the asset-related grant that is deferred being recognised as deferred income. The deferred income is allocated between creditors due within one year and those due after more than one year.

Other Income

Income from the supply of services is recognised at fair value of the consideration received or receivable and represents the value of services to the extent there is a right to consideration. Income from tuition fees is recognised over the period for which it is received.

All income from short-term deposits is accrued in the period in which it is earned on a receivable basis.

Retirement Benefits

Retirement benefits to employees of the College are principally provided by Teachers' Pensions Scheme (TPS) and the Local Government Pension Scheme (LGPS), which are multi-employer defined benefit plans.

The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of valuations using a projected unit method. The TPS is a multi-employer scheme but sufficient information is not available to use defined benefit accounting and therefore it is accounted for as a defined contribution scheme, with the amount charged to the statement of comprehensive income being the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments.

The LGPS is a funded scheme, and the assets of the scheme are held separately. Pension schemes are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs. The net interest cost on the net defined benefit liability/asset is charged to comprehensive income and included within finance costs. Re-measurement comprising actuarial gains and losses and the return on scheme assets (excluding amounts included in net interest on the net defined benefit liability) are recognised immediately in other comprehensive income.

Short Term Employment Benefits

Short term employment benefits such as salaries and compensated absences (holiday pay) are recognised as an expense in the year in which the employees render service to the College. The cost of any unused holiday entitlement the College expects to pay in future periods is recognised in the period the employees' services are rendered.

Enhanced Pensions

The actual cost of any enhanced ongoing pension to a former member of staff is paid by the College annually. An estimate of the expected future cost of any enhancement to the ongoing pension of a former member of staff is charged in full to comprehensive income in the year that the member of staff retires. In subsequent years a charge is made to provisions in the balance sheet using the enhanced pension spreadsheet provided by the funding bodies.

Fixed Asset Investments

College

Interests in subsidiaries and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses in the separate financial statements of the College.

Interests in subsidiaries and jointly controlled entities are assessed for impairment at each reporting date. Any impairment losses or reversals of impairment losses are recognised immediately in comprehensive income.

Group

Jointly Controlled Entities

Entities in which the Group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled. Jointly controlled entities are accounted for using the equity method, as described in the accounting policy for associates above. There are no jointly controlled entities in 2023/24.

Other Investments

Listed investments are stated at fair value through the profit or loss. Investments comprising unquoted equity instruments whose fair values cannot be measured reliably are measured at cost less impairment.

Tangible Fixed Assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Certain items of fixed assets that had been revalued to fair value on or prior to the date of transition to the 2015 FE HE SORP, are measured on the basis of deemed cost, being the revalued amount at the date of that revaluation.

Land and buildings

Freehold buildings are depreciated on a straight line basis over their expected useful lives which is usually 50 years.

Freehold land is not depreciated.

The College has a policy of depreciating major adaptations to buildings over the period of their useful lives of between 10 and 50 years.

Where land and buildings are acquired with the aid of specific grants, they are capitalised and depreciated as above. The related grants are credited to a deferred income account within creditors and are released to the income and expenditure account over the expected useful life of the related asset on a systematic basis consistent with the depreciation policy. The deferred income is allocated between creditors due within one year and those due after more than one year.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset may not be recoverable.

On adoption of FRS102, the College followed the transitional provision to retain the book value of land and buildings, which were not revalued. The College has adopted a policy of no revaluation of these properties in the future unless there is belief that the carrying value is materially different from the fair value at the end of each accounting period.

Assets under construction

Assets under construction are accounted for at cost, based on the value of architects' certificates and other direct costs, incurred to the reporting date. They are not depreciated until they are brought into use.

Subsequent expenditure on existing fixed assets

Where significant expenditure is incurred on tangible fixed assets after initial purchase it is charged to comprehensive income in the period it is incurred, unless it increases the future benefits to the College, in which case it is capitalised and depreciated on the relevant basis.

Equipment

Equipment costing less than £5,000 per individual item is recognised as expenditure in the period of acquisition. All other equipment is capitalised at cost.

Capitalised equipment is depreciated on a straight-line basis over its remaining useful economic life as follows:

- technical equipment 6-10 years
- motor vehicles 10 years
- computer equipment 6-10 years
- other 6-10 years

Other

Assets which are used collectively for one purpose may be grouped.

Residual value is calculated on prices prevailing at the reporting date, after estimated costs of disposal, for the asset as if it were at the age and in the condition expected at the end of its useful life.

Subsequent costs, including replacement parts, are only capitalised when it is probable that such costs will generate future economic benefits. Any replaced parts are then derecognised. All other costs of repairs and maintenance are expensed as incurred.

Intangible fixed assets

Any goodwill or similar intangible fixed assets will be realised on the face of the balance sheet and amortised over an appropriate period.

Intangible assets are initially recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Intangible assets are amortised to the statement of comprehensive income on a straight-line basis over their useful lives.

Impairments of Fixed Assets

An assessment is made at each reporting date of whether there are indications that a fixed asset may be impaired or that an impairment loss previously recognised has fully or partially reversed. If such indications exist, an estimate is made of the recoverable amount of the asset.

Shortfalls between the carrying value of fixed assets and their recoverable amounts, being the higher of fair value less costs to sell and value-in-use, are recognised as impairment losses. Previously revalued assets are now at deemed cost therefore there is no impairment. All other impairment losses are recognised in comprehensive income.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Reversals of impairment losses are recognised in comprehensive income or, for revalued assets, as a revaluation gain. On reversal of an impairment loss, the depreciation or amortisation is adjusted to allocate the asset's revised carrying amount (less any residual value) over its remaining useful life.

Borrowing Costs

Borrowing costs are recognised as expenditure in the period in which they are incurred.

Leased Assets

Operating leases and annual rents are charged to comprehensive income on a straight line basis over the lease term.

Assets held under finance leases are recognised initially at fair value of the leased asset at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as an obligation under lease.

Stock

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell. Where necessary, provision is made for obsolete, slow-moving and defective items.

Financial Instruments

The Group has chosen to adopt Sections 11 and 12 of FRS102 in full in respect of financial instruments.

Financial Assets and Liabilities

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form.

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets measured at fair value through the profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. A financial asset or financial liability that is payable or receivable in one year is measured at the undiscounted amount expected to be received or paid net of impairment, unless it is a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and financial liabilities are offset only when there is a current legally enforceable right to set off the recognised amounts and the intention to either settle on a net basis, or to realise the asset and settle the liability simultaneously.

Derecognition of financial assets and liabilities

A financial asset is derecognised only when the contractual rights to cash flows expire or are settled, or substantially all the risks and rewards of ownership are transferred to another party, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party. A financial liability (or part thereof) is derecognised when the obligation specified in the contract is discharged, cancelled or expires.

Taxation

The College is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by sections 478-488 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The College is partially exempt in respect of Value Added Tax, so that it can only recover a nominal amount of the VAT charged on its inputs. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature.

The College's subsidiary company is subject to corporation tax and VAT in the same way as any commercial organisation.

Provisions and Contingent Liabilities

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the statement of comprehensive income in the period it arises.

A contingent liability arises from a past event that gives the College a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the College. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

Agency Arrangements

The College acts as an agent in the collection and payment of discretionary support funds. Related payments received from the funding bodies and subsequent disbursements to students are excluded from the income and expenditure of the College where the College is exposed to minimal risk or enjoys minimal economic benefit related to the transaction.

Critical Accounting Judgements and Estimation Uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical areas of judgement

In preparing these financial statements, management have made the following judgements:

Critical accounting estimates and assumptions

- *Tangible fixed assets*

Tangible fixed assets, other than investment properties, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, maintenance programmes, economic utilisation and physical condition of the assets are taken into account. Residual value assessments consider issues such as future market conditions and the remaining life of the asset.

- *Local Government Pension Scheme*

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 26, will impact the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 July 2024. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

In order to recognise a pension asset, FRS 102 requires the College to consider whether the asset calculated by the actuary will actually be recoverable through reduced contributions in the future or through refunds from the scheme.

At this stage, the College do not believe that there is significant uncertainty over the ability to obtain any significant benefits from the year end asset valuation. As a result, no asset has been recognised in the financial statements.

- *Impairment of fixed assets*

The group considers whether tangible fixed assets are impaired. Where an indication of impairment is identified the estimation of the recoverable amount of the asset or the recoverable amount of the cash-generating unit is required. These will require an estimation of the future cash flow and selection of an appropriate discount rate in order to calculate the net present value of those cash flows.

2 Funding body grants

| | Year ended 31 July 2024 | | Year ended 31 July 2023 | |
|---|----------------------------|------------------|----------------------------|------------------|
| | Group £'000 | College £'000 | Group £'000 | College £'000 |
| Recurrent grants | | | | |
| Education and Skills Funding Agency – adult | 75 | 75 | 67 | 67 |
| Education and Skills Funding Agency – 16-18 | 26,147 | 26,147 | 23,733 | 23,733 |
| Education and Skills Funding Agency – apprenticeships | 407 | 407 | 324 | 324 |
| West Midlands Combined Authority - adult | 1,808 | 1,808 | 1,366 | 1,366 |
| Office for Students - HE | 104 | 104 | 106 | 106 |
| Specific Grants | | | | |
| Other | 2,461 | 2,461 | 3,079 | 3,079 |
| Releases of Funding Body Capital Grants | 296 | 296 | 241 | 241 |
| Total | 31,298 | 31,298 | 28,916 | 28,916 |

3 Tuition fees and Education Contracts

| | Year ended 31 July 2024 | | Year ended 31 July 2023 | |
|------------------------------------|----------------------------|------------------|----------------------------|------------------|
| | Group £'000 | College £'000 | Group £'000 | College £'000 |
| Adult education fees | 197 | 197 | 164 | 164 |
| Apprenticeship fees and contracts | 16 | 16 | 9 | 9 |
| Fees for FE loan supported courses | 58 | 58 | 171 | 171 |
| Fees for HE loan supported courses | 392 | 392 | 403 | 403 |
| European (Excl. UK) students | - | - | - | - |
| International student fees | - | - | - | - |
| Total tuition fees | 663 | 663 | 747 | 747 |
| Education contracts | 1,222 | 1,222 | 745 | 745 |
| Total | 1,885 | 1,885 | 1,492 | 1,492 |

4 Other grants and contracts

| | Year ended 31 July 2024 | | Year ended 31 July 2023 | |
|----------------------------|----------------------------|------------------|----------------------------|------------------|
| | Group £'000 | College £'000 | Group £'000 | College £'000 |
| Erasmus | 44 | 44 | 70 | 70 |
| UK-based charities | - | - | - | - |
| European Commission | - | - | - | - |
| Other grants and contracts | 160 | 160 | 138 | 138 |
| Total | 204 | 204 | 208 | 208 |

5 Other income

| | Year ended 31 July 2024 | | Year ended 31 July 2023 | |
|---|----------------------------|------------------|----------------------------|------------------|
| | Group £'000 | College £'000 | Group £'000 | College £'000 |
| Catering and residences | 260 | - | 216 | - |
| Other income generating activities | 2,161 | 542 | 1,898 | 737 |
| Other grant income | - | - | - | - |
| Releases of non funding body capital grants | 405 | 405 | 403 | 403 |
| Miscellaneous income | - | - | - | - |
| Total | 2,826 | 947 | 2,517 | 1,140 |

6 Investment income

| | Year ended 31 July 2024 | | Year ended 31 July 2023 | |
|-----------------------------------|----------------------------|------------------|----------------------------|------------------|
| | Group £'000 | College £'000 | Group £'000 | College £'000 |
| Income from bank account deposits | 57 | 57 | - | - |
| Other interest receivable | - | - | - | - |
| | 57 | 57 | - | - |
| Pension finance income (Note 26) | - | - | - | - |
| Total | 57 | 57 | - | - |

7 Donations and endowments

| | Year ended 31 July | |
|---------------------------------------|--------------------------|--------------------------|
| | 2024 College £'000 | 2023 College £'000 |
| Unrestricted donations and endowments | - | - |
| Total | - | - |

8 Staff Costs – Group and College

The average number of persons (including key management personnel) employed during the year expressed as full-time equivalents, was:

| | 2024 | | 2023 | |
|--------------------|---------------|----------------|---------------|----------------|
| | Group Number | College Number | Group Number | College Number |
| Teaching staff | 262.30 | 262.30 | 250.90 | 250.90 |
| Non-Teaching Staff | 195.26 | 154.15 | 185.80 | 145.79 |
| | 457.56 | 416.45 | 436.70 | 396.69 |

expressed as headcount, was:

| | | | | |
|--------------------|---------------|---------------|---------------|---------------|
| Teaching Staff | 308.92 | 308.92 | 311.92 | 311.92 |
| Non-Teaching Staff | 287.17 | 221.50 | 278.08 | 215.83 |
| Total | 596.09 | 530.42 | 590.00 | 527.75 |

| Staff costs for the above persons | 2024 | | 2023 | | |
|-----------------------------------|-----------------|---------------|---------------|---------------|----|
| | £'000 Group | £'000 College | £'000 Group | £'000 College | |
| Wages and salaries | 16,341 | 15,827 | 15,113 | 14,718 | |
| Social security costs | 1,589 | 1,561 | 1,387 | 1,366 | |
| Other pension costs | 3,425 | 3,412 | 3,272 | 3,263 | |
| Payroll Sub total | 21,355 | 20,800 | 19,772 | 19,347 | |
| Contracted out staffing services | - | - | - | - | |
| | 21,355 | 20,800 | 19,772 | 19,347 | |
| Restructuring costs | | | | | |
| | Contractual | 7 | 7 | 42 | 42 |
| | Non-contractual | - | - | - | - |
| Total staff costs | 21,362 | 20,807 | 19,814 | 19,389 | |

Key Management Personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the College and are represented by the Senior Management Team which during the year were the Principal and CEO (Accounting Officer) – who took up post on 1st August 2023 having formerly been the Vice Principal/Chief Operating Officer, Deputy Principal & Deputy CEO and Vice Principal/Chief Finance Officer, who took up post of 16th October 2023. Staff costs include compensation paid to personnel for loss of office.

2022/23 comprised the Principal and CEO, Deputy Principal and Deputy CEO and Vice Principal/Chief Operating Officer. The Principal left his post in December 2022 at which point interim arrangements were put in place with the Deputy Principal and Deputy CEO adopting the role of Interim Principal and the Vice Principal/Chief Operating Officer taking the role of Deputy Principal/Deputy CEO.

Hence given the changes, senior post holders costs are not comparable year on year.

8 Staff Costs – Group and College

Emoluments of Key management personnel, Accounting Officer and other higher paid staff

| | 2024 Number | 2023 Number |
|--|----------------|----------------|
| The number of key management personnel including the Accounting Officer was: | <u>3</u> | <u>3</u> |

The number of key management personnel and other staff who received annual emoluments, excluding pension and social security contributions but including benefits in kind, in the following ranges was:

| | Key Management Personnel | | Other Staff | |
|----------------------|-----------------------------|----------------|----------------|----------------|
| | 2024 Number | 2023 Number | 2024 Number | 2023 Number |
| £60,001 to £65,000 | - | - | - | 2 |
| £65,001 to £70,000 | - | - | 1 | 5 |
| £70,001 to £75,000 | - | - | 6 | - |
| £75,001 to £80,000 | 1 | - | - | - |
| £80,001 to £85,000 | - | - | - | - |
| £85,001 to £90,000 | - | - | - | - |
| £90,001 to £95,000 | - | - | - | - |
| £95,001 to £100,000 | - | - | - | - |
| £100,001 to £105,000 | - | - | - | - |
| £105,001 to £110,000 | - | 1 | - | - |
| £110,001 to £115,000 | 1 | - | - | - |
| £115,001 to £120,000 | - | 1 | - | - |
| £120,001 to £125,000 | - | 1 | - | - |
| £125,001 to £130,000 | - | - | - | - |
| £130,001 to £135,000 | 1 | - | - | - |
| £135,001 to £140,000 | - | - | - | - |
| £140,001 to £145,000 | - | - | - | - |
| £145,001 to £150,000 | - | - | - | - |
| £150,001 to £155,000 | - | - | - | - |
| | <u>3</u> | <u>3</u> | <u>7</u> | <u>7</u> |

8 Staff Costs – Group and College

Key management personnel (including the Accounting Officer) emoluments are made up as follows:

| | Year ended 31 July 2024 £'000 | Year ended 31 July 2023 £'000 |
|-------------------------|-------------------------------------|-------------------------------------|
| Salaries | 322 | 344 |
| National Insurance | 41 | 45 |
| Benefits in kind | - | - |
| | 363 | 389 |
| Pension contributions | 73 | 60 |
| Total emoluments | 436 | 449 |

There were no amounts due to key management personnel that were waived in the year, nor any salary sacrifice arrangements in place.

The above emoluments include amounts payable to the Accounting Officer, the highest paid member of staff, of:

| | 2024 £'000 | Total 2023 £'000 12 months | Interim post 2023 £'000 8 months | 2023 £'000 4 months |
|--|---------------|-------------------------------------|--|---------------------------|
| Salaries | 134 | 133 | 85 | 48 |
| Contractual payments (Payment in lieu of notice and holiday pay) | - | 73 | - | 73 |
| Benefits in kind | - | - | - | - |
| | 134 | 206 | 85 | 121 |
| Pension contributions | 28 | 31 | 20 | 11 |
| Total emoluments | 162 | 237 | 105 | 132 |

The relationship between the Accounting Officer's emoluments, expressed as a multiple of all other employees based on full-time equivalents, is set out below for both basic salary and total remuneration.

| | | |
|--|-----|-----|
| Principal and Accounting Officer's basic salary as a multiple of the median of all staff | 5.1 | 5.7 |
| Principal and Accounting Officer's total remuneration (including contractual payments as above) as a multiple of the median of all staff | 5.1 | 8.3 |

The highest paid employee in 2024 and 2023 was the Accounting Officer.

| | Year ended 31 July 2024 £'000 | Year ended 31 July 2023 £'000 |
|--|-------------------------------------|-------------------------------------|
| Salaries | 134 | 48 |
| Contractual payments (Payment in lieu of notice and holiday pay) | - | 73 |
| Benefits in kind | - | - |
| | 134 | 121 |
| Pension contributions | 28 | 11 |
| Total emoluments | 162 | 132 |

The governing body has adopted AOC's Senior Staff Remuneration Code in July 2019 and will assess pay in line with its principles in future. The remuneration package of the Principal and Accounting Officer is subject to annual review by the Corporation who use benchmarking information to provide objective guidance.

The Principal and Accounting Officer reports to the Chair of Corporation, who undertakes an annual review of their performance against the College's overall objectives using both qualitative and quantitative measures of performance.

A similar approach was used to determine the remuneration of other key management personnel.

Halesowen College
Notes to the Accounts (continued)

8 Staff Costs – Group and College

Compensation for loss of office paid to former key personnel

| | 2024 | 2023 |
|--|-------------|-------------|
| | £ | £ |
| Compensation paid to the former post-holder - contractual | - | 24 |
| Payment in lieu of notice paid to the former post-holder - contractual | - | 71 |
| Estimated value of other benefits, including provisions for pension benefits | - | - |
| | <u>-</u> | <u>95</u> |

Severance payments for all staff

The College/Group paid 8 severance payments in the year, disclosed in the following bands:

| | |
|---------------------|---|
| 0 - £25,000 | 8 |
| £25,001 - £50,000 | - |
| £50,001 - £100,000 | - |
| £100,001 - £150,000 | - |
| £150,001+ | - |

Included in staff restructuring costs are special severance payments totalling £35,013.

Individually the payments were £1,692, £1,977, £2,387, £2,983, £3,161, £3,474, £7,182 and £12,157.

(£25,000) was brought forward from last year for expected severance costs, these did not happen in 2024-2025.

Corporation members remuneration

The Accounting Officer, and the Staff Governor only receive remuneration in respect of services they provide undertaking their roles of Principal and staff member under contract of employment and not in respect of their roles as Corporation members.

The other members of the Corporation did not receive any payments from the College in respect of their roles as Corporation members.

No governor claimed travel and subsistence or out of pocket expenses in 2023/24 or 2022/23.

9 Other operating expenses

| | Year ended 31 July 2024 | | Year ended 31 July 2023 | |
|--------------------|--------------------------------|----------------------|--------------------------------|----------------------|
| | Group | College | Group | College |
| | £'000 | £'000 | £'000 | £'000 |
| Teaching costs | 6,619 | 6,619 | 6,376 | 6,376 |
| Non-Teaching costs | 4,125 | 2,801 | 3,245 | 2,308 |
| Premises costs | 1,859 | 1,859 | 1,553 | 1,553 |
| Total | <u>12,603</u> | <u>11,279</u> | <u>11,174</u> | <u>10,232</u> |

Group surplus before taxation is stated after charging:

| | 2024 | 2023 |
|--|--------------|--------------|
| | £'000 | £'000 |
| Fees payable to Bishop Fleming 2024 in respect of both audit and non-audit fees: | | |
| Financial statements audit (2024 College £42,132) | 50 | 49 |
| Other services provided by the financial statements auditors (2024 College £7,212) | 9 | 3 |
| Internal Audit (2024 College £72,468) | 72 | 7 |
| Losses on disposal of tangible fixed assets | - | - |
| Hire of assets under operating leases | - | - |

Write-offs, losses, guarantees, letter of comfort, compensation:

Bad debt write-offs

- 42

Halesowen College

Notes to the Accounts (continued)

10 Interest payable and other finance costs – Group and College

| | 2024 | 2023 |
|---|-------------------|-------------------|
| | £'000 | £'000 |
| On Bank loans, overdrafts and other loans | 128 | 115 |
| | <u>128</u> | <u>115</u> |
| On Finance leases | 2 | - |
| Pensions finance costs (Note 26) | 2 | 231 |
| | <u>2</u> | <u>231</u> |
| Total | <u>132</u> | <u>346</u> |

11 Taxation – Group and College

| | 2024 | 2023 |
|---|-----------------|-----------------|
| | £'000 | £'000 |
| United Kingdom Corporation Tax | - | - |
| | <u>-</u> | <u>-</u> |
| Provision for deferred Corporation Tax in the account of the Subsidiary Company | - | - |
| | <u>-</u> | <u>-</u> |
| Total | <u>-</u> | <u>-</u> |

**12a Tangible fixed assets
(Group)**

| | Lands and Buildings | | Equipment | Assets in the Course of Construction | Total |
|---------------------------------------|---------------------|-------------------|---------------|--|---------------|
| | Freehold | Long Leasehold | | | |
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| Cost or Valuation: | | | | | |
| As at 1 August 2023 | 49,340 | - | 13,434 | 3,266 | 66,040 |
| Additions | 306 | - | 776 | 7,794 | 8,876 |
| Transfers to Additions | 9,676 | - | 461 | (10,137) | - |
| Disposals | - | - | - | - | - |
| At 31 July 2024 | 59,322 | - | 14,671 | 923 | 74,916 |
| Depreciation | | | | | |
| At 1 August 2023 | 17,461 | - | 11,208 | - | 28,669 |
| Charge for the year | 1,198 | - | 525 | - | 1,723 |
| Elimination in respect of disposals | - | - | - | - | - |
| As 31 July 2024 | 18,659 | - | 11,733 | - | 30,392 |
| Net book value at 31 July 2024 | 40,663 | - | 2,938 | 923 | 44,524 |
| Net book value at 31 July 2023 | 31,879 | - | 2,226 | 3,266 | 37,371 |

12a Tangible fixed assets (College)

| | Lands and Buildings | | Equipment | Assets in the Course of Construction | Total |
|---------------------------------------|---------------------|-------------------|---------------|--|---------------|
| | Freehold | Long Leasehold | | | |
| | £'000 | £'000 | | | |
| Cost or Valuation: | | | | | |
| As at 1 August 2023 | 49,340 | - | 13,424 | 3,266 | 66,030 |
| Additions | 306 | - | 776 | 7,794 | 8,876 |
| Transfers to Additions | 9,676 | - | 461 | (10,137) | - |
| Disposals | - | - | - | - | - |
| At 31 July 2024 | 59,322 | - | 14,661 | 923 | 74,906 |
| Depreciation | | | | | |
| At 1 August 2023 | 17,461 | - | 11,198 | - | 28,659 |
| Charge for the year | 1,198 | - | 525 | - | 1,723 |
| Elimination in respect of disposals | - | - | - | - | - |
| As 31 July 2024 | 18,659 | - | 11,723 | - | 30,382 |
| Net book value at 31 July 2024 | 40,663 | - | 2,938 | 923 | 44,524 |
| Net book value at 31 July 2023 | 31,879 | - | 2,226 | 3,266 | 37,371 |

The net book value of tangible fixed assets includes an amount of £530,342 (2022/23 - £394,990) in respect of assets held under finance leases. The depreciation charge on these assets for the year was £69,238 (2022/23 - £65,278).

If fixed assets had not been revalued before being deemed on cost on transition they would have been included at the following historical cost amounts.

| | £'000 |
|--------------------------------------|----------|
| Cost | - |
| Aggregate depreciation based on cost | - |
| Net book value based on cost: | - |

12b Intangible assets

The College has no intangible assets in year.

13 Non current Investments

The College owns 100% of the issued ordinary £1 shares of Halesowen College Enterprises Limited, a company incorporated in England and Wales. The principal business activity of Halesowen College Enterprises Limited is running the College shops, providing cleaning services and other profit generating activities, for example room hire, events and bistro. Total share capital issued is £2; 2 £1 shares both held by Halesowen College.

14 Debtors

| | 2024 Group £'000 | 2024 College £'000 | 2023 Group £'000 | 2023 College £'000 |
|-------------------------------------|---------------------------------|-----------------------------------|---------------------------------|-----------------------------------|
| Amounts fall due within one year: | | | | |
| Trade debtors | 925 | 902 | 650 | 555 |
| Amounts owed by group undertakings: | | | | |
| Subsidiary undertaking | - | 226 | - | 269 |
| Prepayments and accrued income | 333 | 320 | 177 | 177 |
| Amounts owed by the ESFA | 26 | 26 | - | - |
| Other | - | - | - | - |
| Total | 1,284 | 1,474 | 827 | 1,001 |

15 Current asset investments

| | 2024 Group £'000 | 2024 College £'000 | 2023 Group £'000 | 2023 College £'000 |
|-----------------------------------|------------------------|--------------------------|------------------------|--------------------------|
| Short term deposits and bank bond | 2,704 | 2,704 | 2,856 | 2,856 |
| Total | 2,704 | 2,704 | 2,856 | 2,856 |

Deposits are held with banks operating in the London market and licensed by the Financial Conduct Authority with more than three months maturity at the balance sheet date.

These investments are liquid and can be withdrawn at any time albeit penalties may be incurred.
The interest rates for these deposits are fixed for the duration of the deposit at time of placement.

16 Creditors: amounts falling due within one year

| | 2024 Group £'000 | 2024 College £'000 | 2023 Group £'000 | 2023 College £'000 |
|---|------------------------|--------------------------|------------------------|--------------------------|
| Bank loans and overdrafts | 335 | 335 | 321 | 321 |
| Obligations under finance leases | 64 | 64 | 131 | 131 |
| Trade creditors | 988 | 988 | 1,141 | 1,137 |
| Amounts owed to group undertakings: | | | | |
| Subsidiary undertakings | - | - | - | - |
| Corporation tax | - | - | - | - |
| Other taxation and social security | 832 | 806 | 687 | 680 |
| Accruals and deferred income | 1,666 | 1,644 | 2,609 | 2,576 |
| Deferred income - Government capital grants | 701 | 701 | 644 | 644 |
| Deferred income - Government revenue grants | - | - | - | - |
| Amounts owed to the ESFA | 104 | 104 | 527 | 527 |
| Other creditors | 30 | 30 | - | - |
| Holiday pay accrual | 242 | 242 | 206 | 206 |
| Total | 4,962 | 4,914 | 6,266 | 6,222 |

17 Creditors: amounts falling due after one year

| | 2024 Group £'000 | 2024 College £'000 | 2023 Group £'000 | 2023 College £'000 |
|---|------------------------|--------------------------|------------------------|--------------------------|
| Bank Loan | 1,449 | 1,449 | 1,780 | 1,780 |
| Obligations under finance leases | 145 | 145 | 20 | 20 |
| Other taxation and social security | - | - | - | - |
| Deferred income – Government Capital Grants | 12,344 | 12,344 | 12,806 | 12,806 |
| Total | 13,938 | 13,938 | 14,606 | 14,606 |

18 Maturity of debt

(a) Bank loans and overdrafts

Bank loans and overdrafts are repayable as follows:

| | 2024 Group £'000 | 2024 College £'000 | 2023 Group £'000 | 2023 College £'000 |
|----------------------------|------------------------|--------------------------|------------------------|--------------------------|
| In one year or less | 335 | 335 | 321 | 321 |
| Between one and two years | 358 | 358 | 335 | 335 |
| Between two and five years | 791 | 791 | 929 | 929 |
| In five years or more | 300 | 300 | 516 | 516 |
| Total | 1,784 | 1,784 | 2,101 | 2,101 |

Bank loans are secured against the Whittingham Road site.

At 31 July 2024 the College had the following loans:

£1,525,000 taken over a 20 year term with NatWest bank at May 2006 fixed rate 6.08%

£1,250,000 taken over a 20 year term with NatWest bank at March 2009 fixed rate 5.55%

£1,250,000 taken over a 20 year term with NatWest bank at November 2010 variable rate 1.50% above SONIA

£1,320,000 taken over a 20 year term with NatWest bank at August 2011 variable rate 1.50% above SONIA

(b) Finance lease

The net finance lease obligations which the institution is committed are:

| | 2024 Group £'000 | 2024 College £'000 | 2023 Group £'000 | 2023 College £'000 |
|----------------------------|------------------------|--------------------------|------------------------|--------------------------|
| In one year or less | 64 | 64 | 131 | 131 |
| Between two and five years | 145 | 145 | 20 | 20 |
| In five years or more | - | - | - | - |
| Total | 209 | 209 | 151 | 151 |

Finance lease obligations are secured on the assets to which they relate.

19 Provisions

| | Group and College | | | | Total |
|---|-----------------------------|---------------|-------------------|----------|-----------|
| | Defined Benefit Obligations | Restructuring | Enhanced Pensions | Other | |
| | £'000 | £'000 | £'000 | £'000 | |
| At 1 August 2023 | - | - | 74 | - | 74 |
| Amount utilised | 4,176 | - | (12) | - | 4,164 |
| Amounts in the period charged to income and expenditure account | 167 | - | 14 | - | 181 |
| Derecognition of surplus | (4,343) | - | 0 | - | (4,343) |
| At 31 July 2024 | - | - | 76 | - | 76 |

Defined benefit obligations relate to the liabilities under the College's membership of the Local Government Pension Scheme. Further details are given in Note 26.

The enhanced pension provision relates to the cost of staff who have already left the College's employ and commitments for reorganisation costs from which the College cannot reasonably withdraw at the balance sheet date. This provision has been recalculated in accordance with guidance issued by the funding bodies.

The principle assumptions for this calculations are:

| | 2024 | 2023 |
|-----------------|-------|-------|
| Price Inflation | 2.80% | 2.80% |
| Discount rate | 4.80% | 5.00% |

20 Financial Instruments

The group have the following financial instruments:

| | Group | |
|--|---------------|---------------|
| | 2024 £'000 | 2023 £'000 |
| Financial assets | | |
| Debt instruments measured at amortised cost | 951 | 650 |
| Financial liabilities | | |
| Financial liabilities measured at amortised cost | 3,377 | 6,219 |

21 Cash and cash equivalents

| | 2024 Group £'000 | 2024 College £'000 | 2023 Group £'000 | 2023 College £'000 |
|---------------------------|------------------------|--------------------------|------------------------|--------------------------|
| Cash and cash equivalents | 3,916 | 3,692 | 13,055 | 12,852 |
| Overdrafts | - | - | - | - |
| Total | 3,916 | 3,692 | 13,055 | 12,852 |

22 Capital Commitments

| | Group and College | |
|---------------------------------------|-------------------|---------------|
| | 2024 £'000 | 2023 £'000 |
| Commitments contracted for at 31 July | 561 | 4,530 |

23 Lease obligations

At 31 July the Group and College had total future lease payments under non-cancellable operating leases as follows:

| | Group and College | |
|---|-------------------|---------------|
| | 2024 £'000 | 2023 £'000 |
| Future minimum lease payments due | | |
| Lands and Buildings | | |
| Not later than one year | - | - |
| Later than one year and not later than five years | - | - |
| Later than five years | - | - |
| | <u>-</u> | <u>-</u> |
| | <u>-</u> | <u>-</u> |
| Other | | |
| Not later than one year | - | - |
| Later than one year and not later than five years | - | - |
| Later than five years | - | - |
| | <u>-</u> | <u>-</u> |
| | <u>-</u> | <u>-</u> |

24 Contingencies

The College has been in receipt of significant income from the European Social Fund (ESF) in recent years and continues to take all reasonable steps to ensure compliance with terms of these grants. The College recognises that this is a complex area and there is a risk that some funding could become repayable as a result of a possible inspection by the funding provider or ESF Verification and Audit Section.

The College, together with the subsidiary Halesowen College Enterprises Limited, form a VAT group. The College under this arrangement is liable for any unpaid liabilities of its subsidiary in relation to this group scheme. The group VAT liability at 31 July 2024 was £13,549 (2023: £16,855).

The College has received capital grants of £1.059m and £0.700m from the Local Enterprise Partnership to create an Advanced Science and Technology Centre at the Coombs Wood campus and Access Centre for Higher Education centre. These projects are secured with a charge over cash held in a bond with Lloyds Bank payable should the College fail to deliver the outputs defined in the grant agreement. A further grant has been received for the refurbishment of the Whittingham Road site. This is valued at £5.932m and again this is secured.

A letter of support is in place for the Group's subsidiary company.

25 Events after the reporting period

Prior to the end of the reporting period, the College entered into negotiations to purchase a private training provider, CPC Training Consultants Ltd. CPC specialise in adult training, primarily logistics and forklift truck training. This purchase will enhance the College's current curriculum offer by adding skills and experience that the College does not currently possess. The formal purchase of CPC is expected to be completed in November 2024.

26 Retirement Benefits

The College's employees belong to two principal post-employment benefit plans: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Wolverhampton MB. Both are multi-employer defined-benefit plans.

| Total pension costs for the year | 2024 | 2023 |
|--|---------------------|---------------------|
| | £'000 | £'000 |
| Teachers Pension Scheme: contributions paid | 2,568 | 2,173 |
| Local Government Pension Scheme: | | |
| Contributions paid | 945 | 804 |
| FRS 102 (28) charge | (164) | 279 |
| Charge to the Statement of Comprehensive Income | <u>781</u> | <u>1,083</u> |
| Enhanced pension charge to Statement of Comprehensive Income | - | - |
| Total Pension Cost for Year | <u>3,349</u> | <u>3,256</u> |

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest formal actuarial valuation of the TPS was 31 March 2020 and of the LGPS 31 March 2022.

There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations 2014. The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions, along with those made by employers, are credited to the Exchequer.

Valuation of the Teachers' Pension Scheme

Not less than every 4 years the Government Actuary ("GA"), using normal actuarial principles, conducts a formal actuarial review of the TPS. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors.

The latest actuarial review of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education (the Department) in October 2023. The valuation reported total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262 billion, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222.2 billion giving a notional past service deficit of £39.8 billion.

As a result of a recent valuation, new employer contribution rates have been set to increase by 5% rising to 28.68% of pensionable pay from 1 April 2024 onwards (compared to 23.68% during 2022/23). HMT have agreed to provide additional funding for 2024/25, to support employers that are centrally funded by Departments with the additional costs involved.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website.

The pension costs paid to TPS in the year amounted to £2,568,000 (2023: £2,173,000).

The TPS is a multi-employer pension plan and there is insufficient information to account for the scheme on as a defined benefit plan so it is accounted for as a defined contribution plan.

26 Defined Benefit obligations (continued)

Local Government Pension Scheme

The LGPS is a funded defined-benefit plan, with the assets held in separate funds administered by Wolverhampton Local Authority. The total contribution made for the year ended 31 July 2024 was £1,236,000 of which employer's contributions totalled £945,000 and employees' contributions totalled £291,000. The agreed contribution rates for future years is 21.50% from April 2023 for employers and range from 5.5% to 12.5% cent for employees, depending on salary. The next scheme valuation for LGPS will be March 2025, with the new employer contribution rates applicable from 1 April 2026.

Principal Actuarial Assumptions

The following information is based upon a full actuarial valuation of the fund at 31 March 2023 updated to 31 July 2024 by a qualified independent actuary (Hymans Robertson LLP).

| | Year ended 31 July | |
|--------------------------------------|--------------------|--------|
| | 2024 | 2023 |
| Rate of increase in salaries | 3.75% | 4.00% |
| Future pensions increases | 2.75% | 3.00% |
| Discount rate for scheme liabilities | 5.00% | 5.05% |
| Inflation assumptions (CPI) | 2.75% | 3.00% |
| Commutation of pensions to lump sum | 50.00% | 50.00% |

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

| | Year ended 31 July | |
|-----------------------------|--------------------|---------------|
| | 2024 Years | 2023 Years |
| <i>Retiring today</i> | | |
| Males | 19.00 | 19.10 |
| Females | 24.00 | 24.00 |
| <i>Retiring in 20 years</i> | | |
| Males | 20.80 | 20.90 |
| Females | 25.10 | 25.10 |

26 Defined Benefit obligations (continued)

Local Government Pension Scheme (continued)

The College's share of assets in the plan at the balance sheet dates were:

| | Year ended 31 July | |
|--|--------------------|---------------|
| | 2024 | 2023 |
| | Fair Value | |
| | £'000 | £'000 |
| Total fair value of plan assets | <u>27,124</u> | <u>24,376</u> |
| Actual return on plan assets | <u>2,015</u> | <u>(69)</u> |

The amount included in the balance sheet in respect of the defined benefit pension plan is as follows:

| | Year ended 31 July | |
|---|--------------------|----------|
| | 2024 | 2023 |
| | £'000 | £'000 |
| Fair value of plan assets | 27,124 | 24,376 |
| Present value of plan liabilities | (22,781) | (21,492) |
| Derecognitions of surplus | (4,343) | (2,884) |
| Net pensions asset/(liability) (Note 19) | <u>-</u> | <u>-</u> |

Amount recognised in the Statement of Comprehensive Income in respect of the plan are as follows:

| | Year ended 31 July | |
|---|--------------------|--------------|
| | 2024 | 2023 |
| | £'000 | £'000 |
| Current service cost | 781 | 1,083 |
| Past service cost | - | - |
| Net interest on the net defined pension liability | (3) | 231 |
| Administration expenses | - | - |
| Total | <u>778</u> | <u>1,314</u> |

26 Defined Benefit obligations (continued)

Local Government Pension Scheme (continued)

Movement in net defined benefit (liability) during the year

| | Year ended 31 July | |
|---|--------------------|----------|
| | 2024 | 2023 |
| | £'000 | £'000 |
| (Deficit) in scheme at 1 August | - | (6,488) |
| Movement in year: | | |
| Current service cost | (781) | (1,083) |
| Past service cost | - | - |
| Employer contributions | 945 | 804 |
| Administration expenses | - | - |
| Net interest on the defined (liability)/asset | 3 | (231) |
| Actuarial gain | 1,292 | 9,882 |
| Derecognition of surplus | (1,459) | (2,884) |
| Net defined benefit (liability) at 31 July | - | - |

Asset and Liability Reconciliation

| | Year ended 31 July | |
|--|--------------------|---------------|
| | 2024 | 2023 |
| | £'000 | £'000 |
| Changes in the present value of defined benefit obligations | | |
| Defined benefit obligations at start of period | 21,492 | 30,213 |
| Current service cost | 781 | 1,083 |
| Interest cost | 1,100 | 1,072 |
| Contributions by Scheme participants | 278 | 238 |
| Experience (gains) and losses on defined benefit obligation | 699 | (2,677) |
| Changes in financial assumptions | (1,033) | (7,194) |
| Estimated benefits paid | (490) | (418) |
| Past service costs | - | - |
| Curtailments and settlements | - | - |
| Changes in demographic assumptions | (46) | (825) |
| Defined benefit obligations at end of period | 22,781 | 21,492 |

26 Defined Benefit obligations (continued)

| Reconciliation of Assets | Year ended 31 July | |
|---|--------------------|---------------|
| | 2024 £'000 | 2023 £'000 |
| Fair value of plan assets at start of period | 21,492 | 23,725 |
| Interest on plan assets | 1,103 | 841 |
| Return on Plan assets | 912 | (910) |
| Other actuarial gains | - | 96 |
| Administration fee | - | - |
| Employer contributions | 945 | 804 |
| Contributions by Scheme participants | 278 | 238 |
| Derecognition of surplus | (1,459) | (2,884) |
| Estimated benefits paid | (490) | (418) |
| Settlement prices received/(paid) | - | - |
| Fair value of plan assets at end of period | 22,781 | 21,492 |

The current valuation does not reflect the expected increase in benefits and therefore liability as a result of Guaranteed Minimum Pension (GMP) equalisation between men and women which is required as a result of the removal of the Additional State Pension. Methodologies for a long-term solution are still being investigated by the Government as set out in the published (January 2018) outcome of the Government Consultation 'Indexation and Equalisation of GMP in Public Service Pensions Schemes' and therefore the expected impact cannot be reliably estimated and consequently no provision/liability has been recognised. Any net LGPS surplus is not recognised in the financial statements as a pension asset. This includes where the net asset value has been restricted.

27 Related party transactions

The Accounting Officer and the staff member only receive remuneration in respect of service they provide undertaking their roles of Principal and staff member under contracts of employment and not in respect of their roles as Corporation members. The other members of the Corporation did not receive any payments from the College in respect of their roles as Corporation members.

During the year and in the prior year no expenses were paid out to Corporation members.

In this financial year, the College has not made a grant payment to the Students Union (2023: £Nil).

Jacqueline Carman is a director of Halesowen College Enterprises Ltd, a board member of the West Midlands Pensions Board, and a governor at Stourvale Multi Academy Trust. She is a senior post holder at Halesowen College.

Joanne Williams was a director of Halesowen College Enterprises Ltd (resigned 31/07/2023), Chair of Governors at Stourvale Multi Academy Trust, a governor at Bartley Green school and on the council of governors at Dudley Group of Hospitals Russells Hall Hospital. She is a senior post holder at Halesowen College.

Andrew Woodford is a director of Halesowen College Enterprises Ltd. He is a senior postholder at Halesowen College.

During the year the College made sales to:

Halesowen College Enterprises Ltd for cleaning services £516,725, professional services £56,257 and teaching/assessing services £58,618. And in the prior year for cleaning services £470,338, professional services £84,692 and teaching/assessing services £46,553.

Stourvale Multi Academy Trust for room hire £3,200, and in the prior year for room hire £3,200.

28 Amounts disbursed as agent

| Apprenticeship grants for employers | 2024 | 2023 |
|--|--------------|--------------|
| | £'000 | £'000 |
| Funding body grants | 35 | 18 |
| For disbursement to employers | (35) | (18) |
| Balance at 31 July | <u>-</u> | <u>-</u> |

Learner support funds

Funding body grants are available solely for students. In the majority of instances, the College only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the Statement of Comprehensive Income.

The annual grant income is wholly paid over to the LSF bank account each year.

| | 2024 | 2023 |
|------------------------------|--------------|--------------|
| | £'000 | £'000 |
| Funding body grants | 1,350 | 1,092 |
| For disbursement to students | (1,305) | (1,050) |
| Actual administration fee | (45) | (42) |
| Balance at 31 July | <u>-</u> | <u>-</u> |